

#	Component	Subcomponent	Conference Name	Start Date	End Date	City	State	Country	Mission Impact	Total Number of DoD Sponsored Attendees	Total Number of Non-DoD Sponsored Attendees	Total Conference Cost to DoD
1	Department of the Air Force	Air Combat Command	ACC Fall Conference 2023	11/14/2023	11/16/2023	Joint Base Langley-Eustis	Virginia	United States of America	This conference will provide Air Combat Command (ACC) leadership (Wing and Numbered Air Force (NAF) Commanders and Chiefs) and their spouses a crosstalk forum to discuss issues that are important to Commanders, Airmen, and families in the field.	220	0	\$ 258,705.19
2	Department of the Air Force	Air Combat Command	2024 ACC Spring Conference	4/15/2024	4/17/2024	Joint Base Langley-Eustis	Virginia	United States of America	This conference will provide Air Combat Command (ACC) leadership (Wing and Numbered Air Force (NAF) Commanders and Chiefs) and their spouses a crosstalk forum to discuss issues that are important to Commanders, Airmen, and families in the field.	140	0	\$ 157,484.09
3	Department of the Air Force	Air Combat Command	2024 Air Force Senior Munitions Managers Conference (SMMC)	4/22/2024	4/25/2024	Hampton	Virginia	United States of America	Air Combat Command (ACC) approved leadership conference.	250	0	\$ 390,366.75
4	Department of the Air Force	Air Combat Command	CEA Worldwide 2024	7/7/2024	7/12/2024	Fort Worth	Texas	United States of America	CEA Worldwide is the annual meeting of Career Enlisted Aviators across the Air Force and had the following objectives: Objective 1: Provide current state and future force initiatives. Objective 2: Provide forums to deliberately develop and educate CEAs. Objective 3: Engage in deliberate Core Function Working Groups (CFWGs) to tackle HAF, MAJCOM, enterprise, and AFSC problem sets. Objective 4: Provide an environment through which CEAs can unite and share in a common culture, camaraderie, and purpose.	351	0	\$ 257,155.00
5	Department of the Air Force	Air Education and Training Command	Fall 2023 Gathering of the Torch	11/14/2023	11/16/2023	Joint Base San Antonio-Lackland	Texas	United States of America	The Gathering of the Torch allows Commanders across Air Education and Training Command (AETC) to connect in person for executive level discussions regarding challenges/successes, and problem solve collectively. This gathering facilitates the professional development and alignment of COMAETC's priorities, long-term strategy, and vision with key leaders.	260	0	\$ 193,423.00
6	Department of the Air Force	Air Education and Training Command	AETC Squadron Leadership Course 2024-A	1/29/2024	2/2/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The purpose of the Senior Leader Course (SLC) is to provide all inbound Commanders, Senior Enlisted Leaders, and spouses an advanced course curriculum arming squadron leadership teams with an opportunity to receive guidance and leadership perspective directly from the Air Education and Training Command/Combat Command (AETC/CC).	70	0	\$ 164,217.00
7	Department of the Air Force	Air Education and Training Command	AETC Squadron Leadership Course 2024-B	3/25/2024	3/28/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The purpose of the Senior Leader Course (SLC) is to provide all inbound Commanders, Senior Enlisted Leaders, and spouses an advanced course curriculum arming squadron leadership teams with an opportunity to receive guidance and leadership perspective directly from the Air Education and Training Command/Combat Command (AETC/CC).	70	0	\$ 164,217.00
8	Department of the Air Force	Air Education and Training Command	Spring 2024 Gathering of the Torch	4/9/2024	4/11/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The Gathering of the Torch allows Commanders across Air Education and Training Command (AETC) to connect in person for executive level discussions regarding challenges/successes, and problem solve collectively. This gathering facilitates the professional development and alignment of COMAETC's priorities, long-term strategy, and vision with key leaders.	161	0	\$ 144,677.00
9	Department of the Air Force	Air Education and Training Command	DAF Enterprise Learning Symposium	4/16/2024	4/18/2024	San Antonio	Texas	United States of America	The Department of the Air Force (DAF) and Air Education and Training Command (AETC) will benefit from creating a shared understanding of competency implementation standards and flexibilities across the Total Force. We will share exemplars of translating the foundational and occupational learning underway into competency-based learning models in training, educational, and operational environments. We will explore approaches and technology applications to enable competency acquisition, rigorous methods of validation and measurement, and interoperable data.	99	0	\$ 211,494.00

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10	Department of the Air Force	Air Education and Training Command	AETC Squadron Leadership Course 2024-C	4/29/2024	5/3/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The purpose of the Senior Leader Course (SLC) is to provide all inbound Commanders, Senior Enlisted Leaders, and spouses an advanced course curriculum arming squadron leadership teams with an opportunity to receive guidance and leadership perspective directly from the Air Education and Training Command/Combat Command (AETC/CC).	70	0	\$ 164,217.00
11	Department of the Air Force	Air Education and Training Command	AETC Squadron Leadership Course 2024-D	6/24/2024	6/28/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The purpose of the Senior Leader Course (SLC) is to provide all inbound Commanders, Senior Enlisted Leaders, and spouses an advanced course curriculum arming squadron leadership teams with an opportunity to receive guidance and leadership perspective directly from the Air Education and Training Command/Combat Command (AETC/CC).	70	0	\$ 164,217.00
12	Department of the Air Force	Air Education and Training Command	2024 Torch Athena Rally San Antonio	8/26/2024	8/28/2024	San Antonio	Texas	United States of America	The purpose of the annual rally is to allow Air Education and Training Command (AETC) a platform to inform Airmen on past, present, and future initiatives to increase readiness. The rally offers educational and total force empowerment opportunities to provide Airmen and Guardians with knowledge they can utilize to tackle barriers throughout their careers.	250	5	\$ 392,230.00
13	Department of the Air Force	Air Education and Training Command	AETC Squadron Leadership Course 2024-E	9/16/2024	9/20/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The purpose of the Senior Leader Course (SLC) is to provide all inbound Commanders, Senior Enlisted Leaders, and spouses an advanced course curriculum arming squadron leadership teams with an opportunity to receive guidance and leadership perspective directly from the Air Education and Training Command/Combat Command (AETC/CC).	70	0	\$ 164,217.00
14	Department of the Air Force	Air Force Academy	2024 National Character and Leadership Symposium	2/22/2024	2/23/2024	Colorado Springs	Colorado	United States of America	The National Character and Leadership Symposium (NCLS) is a HQ US Air Force Academy (AFA)-level event, hosted by the Superintendent, that showcases the Academy and its mission to the local community and the greater Air Force. NCLS is an approved USAFA developmental event, outlined in the USAFA 2023-2024 Curriculum Handbook. NCLS provides cadets and permanent party participants with opportunities to enhance their understanding of character-based leadership.	509	1,510	\$ 229,248.00
15	Department of the Air Force	Air Force Global Strike Command	National Lab Directors Conference	10/18/2023	10/20/2023	Barksdale Air Force Base, LA; Minot Air Force Base, ND; Whiteman Air Force Base, MO	Louisiana	United States of America	The purpose of this conference is to give the leaders of our National Laboratories an opportunity to understand how the technologies they develop enable our nation’s nuclear and strategic forces, critically important especially given the significant investment in the nuclear enterprise as a national security priority. The Air Force Global Strike Command (AFGSC) Commander desires for the directors to observe the people, weapons systems, and mission of the current United States Air Force (USAF) Nuclear forces within AFGSC.	38	0	\$ 271,912.00
16	Department of the Air Force	Air Force Global Strike Command	Global Strike Challenge Debrief	11/7/2023	11/8/2023	Bossier City	Louisiana	United States of America	This workshop is designed to bring select Global Strike Command (GSC) competitors from all AFGSC competing wings to eliminate expertise stovepipes and further expand on the interconnected Team of Teams concepts. It is also intended to expose young leaders to new warfare concepts, higher-headquarters tactical support functions and career field broadening to enhance innovative thinking and use of all resources available. During the workshop, attendees will review captured areas of interest, refine them, and provide recommendations.	163	0	\$ 130,329.00

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17	Department of the Air Force	Air Force Global Strike Command	Air Force Global Strike Command Strike Week Conference	6/3/2024	6/7/2024	Barksdale Air Force Base	Louisiana	United States of America	The purpose of this event is to “provide a Striker Culture Immersion by hosting non-commissioned officers from all Air Force Global Strike Command (AFGSC) wings & Numbered Air Force (NAF) at Barksdale Air Force Base (AFB). Airmen will engage with AFGSC senior leadership while learning about our Lines of Effort (Mission, People, Modernize, & Engage) and Values (Discipline-Excellence-Pride).”	60	0	\$ 168,213.80
18	Department of the Air Force	Air Force Global Strike Command	Air Force Global Strike Command Striker Diamond Conference	8/9/2024	8/11/2024	Houston	Texas	United States of America	The Striker Diamond Conference is a Professional Development Symposium specifically for Air Force Global Strike Command (AFGSC) First Sergeants. The conference will develop First Sergeants with an understanding of the Command’s mission, strategic vision, and values through Air Force Global Strike Command’s four lines of effort: Mission, People, Modernize, and Engage. First Sergeants will develop an understanding of negative behavior trends and the impacts on mission/people.	101	0	\$ 185,500.00
19	Department of the Air Force	Air Force Global Strike Command	Fall Dyess Senior Leader Conference	9/23/2024	9/26/2024	Abilene	Texas	United States of America	The semi-annual conference ensures all leaders are in sync with the Commander's priorities, with clear guidance and expectations how the command will support Chief of Staff of the Air Force (CSAF) directives while executing the strategic deterrence mission.	121	0	\$ 232,768.45
20	Department of the Air Force	Air Force Materiel Command	2023 Planning & Programming (P&P) Workshop	10/24/2023	10/26/2023	San Antonio	Texas	United States of America	The P&P Workshop serves is a cost-effective way to provide training and professional development in collaboration with Air Staff, Air Force Installation and Mission Support Center, Air Force Civil Engineer Center, and the Portfolio Optimization element personnel at the base-level in an interactive environment. Attendees gain an understanding of current civil engineering regulations or policies, receive technical information to improve compliance, and increase problem solving skills to become more effective at their jobs.	176	110	\$ 418,231.73
21	Department of the Air Force	Air Force Materiel Command	2024 AFMC Flight Operations Summit	1/22/2024	1/25/2024	Fort Walton Beach	Florida	United States of America	This event provided expert insight for the development of Air Force Material Command (AFMC) flight test guidance and policy and served as a source of crosstalk and dialogue of executing safe and effective flight test resulting in highly knowledgeable, skilled, and disciplined flight test aviators. Timely and accurate addressing of numerous issues would not have been accomplished outside of the Flight Operations Summit venue. The Summit provided the ideal forum for leadership and SME interaction, capturing multiple facets.	130	0	\$ 130,738.00
22	Department of the Air Force	Air Force Materiel Command	2024 Air Force Civil Engineer Center Design & Construction Partnering Symposium	1/30/2024	2/1/2024	San Antonio	Texas	United States of America	The purpose of the symposium is to provide best practices, lessons learned, and proven case studies with all those involved in the Air Force design and construction project lifecycle. The symposium serves to bring together approximately 353 in-person and 243 virtual attendees to communicate program initiatives with lessons learned from Headquarters AF to base-level civil engineers (CE) offering the CE community the tools and approaches to manage AF projects in support of execution goals establishment.	596	0	\$ 324,085.13

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23	Department of the Air Force	Air Force Materiel Command	2024 AFMC FM Summit	3/4/2024	3/8/2024	Ogden	Utah	United States of America	In accordance with, “Air Force Supplement to DoD Conference Policy 4.0” 7 Sep 17, the 2024 Air Force Material Command (AFMC) Financial Management (FM) Workshop is Brig Gen Verdugo’s opportunity to bring AFMC Center Comptrollers, Comptroller Squadron Commanders and Superintendents together to discuss issues currently impacting AFMC, the Air Force and FM. This year our theme is “AFMC/FM: Leading the Way for Air Force Financial Management.” The Summit significantly furthers the mission and provides many benefits.	94	0	\$ 114,838.29
24	Department of the Air Force	Air Force Materiel Command	2024 DoD Anti-Tamper Conference	4/2/2024	4/4/2024	Laurel	Maryland	United States of America	Conference allowed roll out of Anti-Tamper Executive Agent (ATEA) Modernization Campaign to DoD and DIB all at once to solicit feedback on significant policy changes.	235	265	\$ 366,573.00
25	Department of the Air Force	Air Force Materiel Command	2024 Lodging Managers' Leadership Training	4/23/2024	4/25/2024	Little Rock	Arkansas	United States of America	The purpose of the Lodging Managers Leadership Training is to provide the opportunity for the Air Force Services Center (AFSVC) Lodging Division to communicate the Commander's intent, priorities, goals, and to receive feedback on their mission efforts/concerns. The current methods used for communication (Air Force Inns newsletter and direct emails) was not efficient & effective to address questions and concerns from the field. The training will cover a multitude of topics.	94	0	\$ 167,000.00
26	Department of the Air Force	Air Force Materiel Command	2024 Air Force Installation and Mission Support Center (AFIMSC) Deployment and Distribution Logistics Workshop	4/23/2024	4/25/2024	San Antonio	Texas	United States of America	The Deployment & Distribution Logistics (DLOG) Conference is a significant means of ensuring the Logistics Readiness Squadron’s Deployment and Distribution enterprise can execute their various mission sets through deliberate education, collaboration, and networking. Hosting an in-person event enables effective communication and sharing of key data points and lessons learned as well as provides hands-on training on the latest software programs used for each of the five Air Force Specialty Codes (AFSC) covered at this event.	264	0	\$ 426,038.71
27	Department of the Air Force	Air Force Materiel Command	AFMC/USSF/AETC/AMC Annual Weather Workshop	4/30/2024	5/2/2024	Wright-Patterson Air Force Base	N/A	United States of America	The Air Force Material Command/United States Space Force (AFMC/USSF) annual weather workshop is a recurring annual event that serves as a cost-effective opportunity for weather functional stakeholders come together to solve strategic functional problems, establish and close out working groups, share information, and shape future organizations/posturing. The next annual weather workshop, scheduled for May 2024, is the first attempt to combine the AFMC/USSF annual weather workshop with two other MAJCOMs (AMC & AETC).	153	0	\$ 154,800.00
28	Department of the Air Force	Air Force Materiel Command	2024 Q4I Quantum Information Science Workshop	6/25/2024	6/27/2024	Rome	New York	United States of America	This activity will bring together government researchers, academics, and industry partners in the emerging and rapidly evolving field of Quantum Information Science (QIS) to share perspectives and progress in the community. Enhancing the AF’s mission to expand collaboration with the best and brightest talent within and outside of the Air Force (AF), collaborate instead of duplicate, & assist in hiring and retention of next generation researchers.	100	0	\$ 186,253.00
29	Department of the Air Force	Air Force Materiel Command	2024 AFRL Space Domain Awareness (SDA)	9/16/2024	9/17/2024	Puunene	Hawaii	United States of America	This conference provides a secure environment to raise and discuss policy issues and organizational barriers that impede technological advancement or adoption by the operational community. The unique blend of space operators, acquisition professionals, and researchers permit attendees to discuss and determine whether current shortfalls in US SDA are best overcome through advanced technology, organizational changes, or infrastructure improvement.	315	35	\$ 146,609.00

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30	Department of the Air Force	Air Force Materiel Command	2024 SETP 68th Annual Symposium	9/25/2024	9/28/2024	Anaheim	California	United States of America	Air Force Test Center successfully seized the opportunity to exchange lessons-learned and cross-talk between Joint testers and industry to pursue enhanced flight test safety and efficiency techniques and develop professional leaders within the test and evaluation community.	234	519	\$ 420,516.00
31	Department of the Air Force	Air Force Reserve Command	2024 AFRC/SG Senior Leader Workshop	5/14/2024	5/16/2024	Warner Robins	Georgia	United States of America	Senior executive leadership, medical readiness staff and other professional medical staff were briefed on the Air Force Medical Service and Air Force Reserve Command (AFRC) Command Surgeon's expectations and guidance on current and future operations. The most up to date information and changes to AF policies to include AFRC/CC strategic goals/TASK Order were part of the agenda. This event has a focused footprint of attendees to provide deliberate senior leader perspective on strategic initiatives.	120	0	\$ 154,720.00
32	Department of the Air Force	Air Force Surgeon General	Air Force Medical Logistics Symposium	6/24/2024	6/28/2024	Atlanta	Georgia	United States of America	This event aims to ensure Air Force Medical Logistics is ready to meet the demands of future Medical Logistics demands. Our current and potential adversaries are developing new technologies and capabilities and may employ them readily worldwide. The Air Force must meet these threats with a robust, agile readiness posture. Therefore, we must focus on refining, strengthening, and maintaining our operational medical logistics posture to be battle ready!	300	0	\$ 159,000.00
33	Department of the Air Force	Air Mobility Command	AMC Fall Rally 2023	10/11/2023	10/13/2023	Trenton	New Jersey	United States of America	This conference is required to meet Air Mobility Command (AMC) responsibilities per Air Force Policy Directive (AFPD) 10-21, Air Mobility Lead Roles And Responsibilities, 3.1.3: "Establish a MAF commanders' conference to periodically discuss air mobility issues, and to resolve issues of mutual concern". This forum provides a venue for the AMC/CC to meet with MAF Wing Commanders and Command Chiefs. Briefings and discussions will relate to AMC's Priorities: Develop the Force, Advance Warfighting Capabilities, Project the Joint Force.	263	36	\$ 286,237.76
34	Department of the Air Force	Air Mobility Command	Airlift/Tanker Association	11/9/2023	11/12/2023	Grapevine	Texas	United States of America	For decades, the AITA Air Mobility Symposium has served as the premier professional development forum benefiting Air Mobility Airmen by offering exceptional instruction, education and exposure to matters directly impacting the Rapid Global Mobility mission. The Convention is all-inclusive consisting of Active Duty military, Air Force Reserve, Air National Guard, retired military officers, enlisted, civilians, joint U.S. service members, international military partners and allies, and industry partners spanning career paths and portfolios across the mobility enterprise. An audience this diverse makes the A/TA Convention a forum with immeasurable value.	1,552	0	\$ 3,052,212.98
35	Department of the Air Force	Air Mobility Command	Squadron Commander Course-1	1/21/2024	1/24/2024	Scott Air Force Base	Illinois	United States of America	The purpose of the Squadron Commander's Course is to provide officers selected for Squadron Command within AMC with the tools necessary to lead Airmen at the squadron level. Commanders will receive leadership perspectives from Senior AMC leaders, training on programs necessary for commanders, recommended methods for handling deaths, legal incidents, and other critical issues from experienced panel members and tools to achieve superior performance from themselves and the personnel they will command.	168	0	\$ 247,420.49
36	Department of the Air Force	Air Mobility Command	NCR Mobility Offsite - Waddell, Austin B MSgt USAF AMC (USA)	3/3/2024	3/7/2024	Scott Air Force Base	Illinois	United States of America	The purpose of the event is for the AMC and the Pentagon to communicate AMC's objectives, challenges, and requests to the Air Force Chief of Staff.	120	0	\$ 124,339.80

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37	Department of the Air Force	Air Mobility Command	Squadron Commander Course-2	3/25/2024	3/29/2024	Scott Air Force Base	Illinois	United States of America	The purpose of the Squadron Commander's Course is to provide officers selected for Squadron Command within AMC with the tools necessary to lead Airmen at the squadron level. Commanders will receive leadership perspectives from Senior AMC leaders, training on programs necessary for commanders, recommended methods for handling deaths, legal incidents, and other critical issues from experienced panel members and tools to achieve superior performance from themselves and the personnel they will command.	168	0	\$ 247,420.49
38	Department of the Air Force	Air Mobility Command	Spring Phoenix Rally	4/28/2024	5/1/2024	MacDill Air Force Base	Florida	United States of America	This forum provides a venue for the AMC/CC to meet with MAF Wing Commanders and Command Chiefs. Briefings and discussions will relate to AMC's Priorities: Develop the Force, Advance Warfighting Capabilities, Project the Joint Force and Ensure Strategic Deterrence. Emphasizing these priorities aligns Wing Commanders and Command Chiefs Let's Go! with senior leader perspectives and provides them tools to promote these priorities, while simultaneously reinforcing AMC's and the AF's Strategic Vectors.	269	0	\$ 477,822.54
39	Department of the Air Force	Air Mobility Command	High Flight	5/20/2024	5/24/2024	Scott Air Force Base	Illinois	United States of America	High Flight is a highly competitive and 4-star sponsored professional development conference held annually for Captains and civilians, grade GS-10 through GS-12, in leadership positions. It provides an operational overview of all facets of AMC's global reach mission and analysis of key issues impacting the total force mobility team. Additionally, the conference develops leaders by aligning with Mobility Air Force strategic vectors and AMC focus areas.	152	0	\$ 236,293.52
40	Department of the Air Force	Air Mobility Command	Squadron Commander Course-3	6/10/2024	6/14/2024	Scott Air Force Base	Illinois	United States of America	The purpose of the Squadron Commander's Course is to provide officers selected for Squadron Command within AMC with the tools necessary to lead Airmen at the squadron level. Commanders will receive leadership perspectives from Senior AMC leaders, training on programs necessary for commanders, recommended methods for handling deaths, legal incidents, and other critical issues from experienced panel members and tools to achieve superior performance from themselves and the personnel they will command.	168	0	\$ 247,420.49
41	Department of the Air Force	Air Mobility Command	Mobility Air Forces the Adjutants General Summit	6/17/2024	6/19/2024	Scott Air Force Base	Illinois	United States of America	This forum provides a venue for Air Mobility Command (AMC) leadership to engage with the Adjutants General of multiple states and the National Guard Bureau at one time as a large group to build upon relationships and increase the understanding of current AMC issues. Briefings and discussions will focus on AMC's Strategic Objectives through modernization, force structure, and inspection systems while examining today's rapid global mobility execution.	131	0	\$ 107,567.00
42	Department of the Air Force	Air Mobility Command	Squadron Commander Course-4	7/22/2024	7/26/2024	Scott Air Force Base	Illinois	United States of America	The purpose of the Squadron Commander's Course is to provide officers selected for Squadron Command within AMC with the tools necessary to lead Airmen at the squadron level. Commanders will receive leadership perspectives from Senior AMC leaders, training on programs necessary for commanders, recommended methods for handling deaths, legal incidents, and other critical issues from experienced panel members and tools to achieve superior performance from themselves and the personnel they will command.	168	0	\$ 247,420.49
43	Department of the Air Force	Air Mobility Command	AMC-AFMC Technology Acquisition and Sustainment Review Conference (TASR)	8/12/2024	8/15/2024	Scott Air Force Base	Illinois	United States of America	TASR provides a forum for senior leaders to discuss mobility enterprise challenges and cultivate support for current and future-state needs.	120	0	\$ 112,027.85
44	Department of the Air Force	Headquarters Air Force	2023 Mission Sustainment Workshop	11/8/2023	11/9/2023	Orlando	Florida	United States of America	Annual workshop training in accordance with Air Force Instruction 90-2001, Mission Sustainment.	130	0	\$ 137,233.66



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45	Department of the Air Force	Headquarters Air Force	2024 Department of the Air Force (DAF) Data, Analytics, and AI Forum (DAAF)	4/8/2024	4/11/2024	Destin	Florida	United States of America	DAF DAAF provides a forum to share information, ideas, and promote connections of Data, AI and Analytic professionals across the DoD, industry, academia, and international partners. The Forum focuses on the contested military domains (Air, Space, Cyber, and Electronics Warfare) with special themes on how the United States Air Force and Space Force must position itself to leverage Data, AI, and Analysis.	466	0	\$ 348,750.00
46	Department of the Air Force	Headquarters Air Force	2024 Department of the Air Force (DAF) Modeling and Simulation (M&S) Summit	5/7/2024	5/9/2024	San Antonio	Texas	United States of America	DAF M&S Summit provides a forum to share information, ideas, and promote connections of modeling and simulation professionals across the DoD, industry, academia, and coalition partners.	392	0	\$ 494,925.00
47	Department of the Air Force	Headquarters Air Force	2024 Central Security Service (CSS) Inspire	5/14/2024	5/16/2024	Joint Base San Antonio-Randolph	Texas	United States of America	The primary goal of this event is to provide all CSS force support personnel with the standardized information, education and training they need to perform their daily duties. Furthermore, through this event, we are able to provide the CSS community training by the developers/program owners while improving the technical skill sets in the 3F force support community, enabling them to better advise Commanders, directly affecting 9,500 - Force Support Airmen.	650	0	\$ 784,880.00
48	Department of the Air Force	Headquarters Air Force	2024 Department of the Air Force (DAF) Chaplain Corps Summit	8/4/2024	8/9/2024	Washington	District of Columbia	United States of America	The mission of the Chaplain Corps Summit is to enhance readiness throughout the Chaplain Corps. Chaplain Corps members play a critical role in enhancing the well-being and spiritual readiness of service-members. Conferences such as the Summit provide an opportunity for significant collaboration among Chaplain Corps leaders to share and exchange best practices and bright ideas to ensure our Nation's Airmen and their families are ready for the fight.	236	2	\$ 440,795.69
49	Department of the Air Force	Headquarters Air Force	2024 Security Forces Worldwide Symposium	8/21/2024	8/22/2024	Dayton	Ohio	United States of America	The Worldwide brought together Security Forces Commanders and Senior Enlisted Leaders from across the Total Force and every MAJCOM to collaborate on strategic messaging to the career field and receive guidance on the Director's priorities. Topics covered included policy and doctrine overhauls, readiness and deployment topics, talent management, and fundamental unit-level changes in the near future.	300	0	\$ 481,400.00
50	Department of the Army	Army Forces Command	101st Airborne Division Eagle Rendezvous	10/25/2023	10/27/2023	Nashville	Tennessee	United States of America	Will allow the leadership to analyze and assess the Divisions Combined Air and Ground Maneuverability architecture through FY25 and validate and assess its supporting lines of effort. Additionally, the Divisions senior leadership will identify any key metrics and reporting system to ensure the Division remains on track to meet its FY24 end state.	97	2	\$ 148,595.90
51	Department of the Army	Army Materiel Command	Annual Logistics Civil Augmentation Program Worldwide Requirements Meeting (LWRM)	5/6/2024	5/9/2024	East Moline	Illinois	United States of America	The purpose of the (Land & Water Resource Management) LWRM is for the Commanding General, U.S. Army Materiel Command in conjunction with the DCS, G-4, to conduct annual LOGCAP coordinate, prioritize, and synchronize Logistics Civil Augmentation Program (LOGCAP) support to Army Service Component Command (ASCC) Operations Plan (OPLAN) development, training, and exercises. The scheduling of the LWRM must allow for input to the program objective memorandum cycle.	236	0	\$ 217,275.66

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52	Department of the Army	Army Training and Doctrine Command	Holistic Health and Fitness (H2F)	4/29/2024	5/2/2024	Hampton	Virginia	United States of America	The H2F Symposium will bring together members of DoD, industry leaders, and academic institutions all focused on human performance optimization. H2F is the Army's System in support of human performance optimization. The H2F System is intended to address the physical and non-physical components of fitness through the use of performance professionals, programs, facilities, equipment, and education. This event will enable the continued momentum of the H2F System as well as identifying potential best practices and industry leaders as the system continues to mature.	116	209	\$ 140,002.41
53	Department of the Army	Army Training and Doctrine Command	Army University Learning Symposium	6/24/2024	6/28/2024	Fort Leavenworth	Kansas	United States of America	The Army University Learning Symposium was established as an annual event through Department of the Army (DA) Executive Order (EXORD) 214-15 Establishment of the Army University in August 2015. Army Training and Doctrine Command (TRADOC) was designated to establish an annual Army University education symposium to exchange ideas and promulgate cutting-edge learning sciences with military and civilian academia. Failure to Continue to conduct this symposium will represent a lost opportunity to receive the required input and feedback from academia, industry, and professionals.	194	0	\$ 186,416.75
54	Department of the Army	Army Training and Doctrine Command	US Army Cadet Command (USACC) 2nd Brigade Junior Reserve Officers' Training Corps Instructor Training, 04-10 August 2024, Atlantic City, NJ	8/4/2024	8/10/2024	Atlantic City	New Jersey	United States of America	Not conducting this required training for instructors will directly and significantly jeopardize the quality and effectiveness of our Junior Reserve Officers' Training Corps (JROTC) programs. One instructor per school attends on a two (2)-year cycle, as well as Directors of Army Instruction (DAI), which ensures that each school is receiving the most current and up-to-date training to facilitate effective classroom instruction, which is constantly evolving to maintain state-level Departments of Education standards.	109	0	\$ 161,389.00
55	Department of the Army	Army Training and Doctrine Command	2024 Maneuver Warfighter Conference (MWC)	9/10/2024	9/12/2024	Fort Benning	Georgia	United States of America	The purpose of the 2024 MWC is to provide a comprehensive forum (active, guard, reserve, civilian, contractor, retired military, special operations, joint, and multinational) to address current and future issues affecting the warfighting capability, training, and lethality of the Maneuver Force. This forum is comprised primarily of the supported Operational forces (Corps, Divisions and Brigade Combat Teams (BCT)) and the supporting institutional centers and schools, complemented with materiel, combat, and training development agencies.	299	0	\$ 545,406.62
56	Department of the Army	Army Training and Doctrine Command	TRADOC Senior Leader Forum (TSLF) 24-2	9/24/2024	9/27/2024	Fort Eustis	Virginia	United States of America	Purpose of the TSLF is to share information and receive the commander's guidance on a wide variety of topics as part of Army Training and Doctrine Command's (TRADOC) regular course of business.	155	0	\$ 155,893.57
57	Department of the Army	Headquarters, Department of the Army G-8	10th Annual Army Modeling & Simulation (M&S) Forum	8/13/2024	8/16/2024	Alexandria	Virginia	United States of America	In accordance with Army Regulation 5-11, the Annual M&S Forum is the primary technical exchange event bringing personnel (M&S practitioners, subject matter experts, and stakeholders) from across the M&S Enterprise in person (face-to-face setting) to collaborate on a range of M&S topics. M&S topics include, but are not limited to, tools, current capabilities, critical needs, gaps, future requirements, and modernization efforts.	250	0	\$ 255,500.00



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58	Department of the Army	Headquarters, Department of the Army G-8	62nd Army Operations Research Symposium (AORs)	9/10/2024	9/12/2024	Aberdeen Proving Ground	Maryland	United States of America	The AORS is a forum providing the Army's analytic and research activities opportunities to enhance Army-wide collaboration, expose analysts to new tools and methods, obtain professional development, and execute peer review of critical Army analytic efforts. The symposium supports the mission critical professional development of Functional Area (FA) 49 Army officers and Modeling, Simulation and Analysis Civilians through a series of working groups that share on-going and recently completed analysis efforts, expose analysts to new research techniques, and enable them to build professional networks.	326	24	252,541.85
59	Department of the Army	U.S. Army Reserve Command	FY24 Commanding General's Forum and Spouse Symposium	10/27/2023	10/29/2023	Fort Liberty	North Carolina	United States of America	From 26-29 OCT 2023, United States Army Reserve Command (USARC) hosts the United States Army Reserve (USAR) Commanding General's Forum and Spouse Symposium at Fort Liberty, NC, IOT enable the USARC Commanding General to provide critical guidance to Major Subordinate Command Teams (CG and CSM) for accomplishing the USAR mission in FY24 and beyond.	214	99	\$ 207,732.87
60	Department of the Navy	Navy - Bureau of Medicine and Surgery	US Naval Aeromedical Conference (USNAC) '24	2/7/2024	2/9/2024	Pensacola	Florida	United States of America	To provide training, updates, and educational material for officers and enlisted personnel in the field of aviation medicine across all platforms and duty stations bringing together aeromedical personnel (officer and enlisted) in a common training environment. This allows for the potential of up to 20 hours of Category 1 Continuing Medical Education (CME) training credits for the physicians who attend. These goals are optimally achieved by face-to-face interaction and bidirectional communication.	209	0	\$ 156,977.30
61	Department of the Navy	Navy - Bureau of Medicine and Surgery	Surgeon General Leadership Symposium	5/6/2024	5/8/2024	Falls Church	Virginia	United States of America	The Surgeon General's Leadership Symposium (SGLS) is the key for development of common situational awareness among Navy Medicine leaders senior leadership across the enterprise. Navy Medicine leaders from around the world participate in executive-level communication involving strategic goals and focus on critical issues and trends that are shaping Navy Medicine today; to ensure strategic initiatives are integrated, aligned and executed to support the warfighter across the range of military operations.	311	0	\$ 346,191.48
62	Department of the Navy	Navy - Bureau of Medicine and Surgery	2024 RESERVE COMPONENT LEADERSHIP SYMPOSIUM	7/16/2024	7/19/2024	Falls Church	Virginia	United States of America	The Reserve Component Leadership Symposium is for Navy Reserve Medicine (NRM) triads to enhanced understanding of operational support requirements in complex maritime operations during high intensity conflict, discuss the transformation of NRM into the future construct, set leadership expectations, and present the leadership triads with the Get Real Get Better (GRGB) fundamentals.	56	0	\$ 163,274.65
63	Department of the Navy	Navy - Bureau of Medicine and Surgery	2024 Armed Forces Operational Medicine Symposium	8/5/2024	8/9/2024	Jacksonville	Florida	United States of America	Update Navy Independent Duty Corpsmen on current medical practice standards in various specialty care areas while providing them with continuing medical education units through lectures and practical application per OPNAVINST 6400.1 series.	190	0	\$ 310,163.70
64	Department of the Navy	Navy - Naval Postgraduate School	NAVAL SPACE SUMMIT	7/7/2024	7/11/2024	Monterey	California	United States of America	This conference was intended for Junior Maritime Space Officers (MSO) in the Navy and Marine Corps. along with Space related agency.	278	280	\$ 235,524.00

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65	Department of the Navy	Navy - Naval Sea Systems Command	Submarine Technology Symposium, Naval Submarine League	5/14/2024	5/16/2024	Laurel	Maryland	United States of America	The purpose of this conference is to allow attendees to seek opportunities to stimulate and promote awareness, by all elements of American society, of the need for a strong undersea arm of the United States Navy and provide symposia on professional matters affected the Submarine Force and it's integral role in national security all while diverse elements of industry, academia, and government are brought together to identify, study, and develop potential solutions to undersea warfare challenges.	171	0	\$ 185,300.00
66	Department of the Navy	Navy - Naval Sea Systems Command	2024 Navy Weapons & Explosives Safety Conference	8/28/2024	8/29/2024	Norfolk	Virginia	United States of America	The purpose of this conference is to protect Naval interests and the public by providing explosives and ordnance safety expertise, policy, oversight, and knowledge transfer focusing on the core competency and program areas to include Department of the Navy (DON) explosives safety, weapons systems safety/joint programs, Navy ordnance environmental support, weapons assessment, and shipboard weapons integration.	350	0	\$ 273,174.04
67	Department of the Navy	Navy - Naval Sea Systems Command	2024 Undersea Warfare Fall Conference	9/16/2024	9/18/2024	Groton	Connecticut	United States of America	The purpose of this conference is multifold, for technical exchange between the technical community, industry and the Fleet; to gain insight into the latest requirements and developments in Undersea Warfare (USW); countering submarine and mine threats; and power protection from the sea.	358	585	\$ 418,287.00
68	Department of the Navy	Navy - Naval Supply Systems Command	2023 Supply Corps Senior Leadership Symposium (SCSLS)	11/14/2023	11/17/2023	Leesburg	Virginia	United States of America	Conference increased all participants knowledge of Chief of Supply Corps' vision/guidance, Pacific Fleet (PACFLT) requirements, and strategic guidance for operational logistics worldwide. Also, participants had the opportunity to meet with mentors to discuss career decisions.	228	0	\$ 388,839.64
69	Department of the Navy	Navy - Naval Supply Systems Command	FY24 Navy Reserve Supply Corps Readiness Symposium	4/27/2024	4/28/2024	Springfield	Virginia	United States of America	Conference increased all participants knowledge of Combat Net Radio's (CNR) vision/guidance, Pacific Fleet (PACFLT) requirements, and reserve T-Ready function/implementation. Also, participants had the opportunity to meet with mentors to discuss career decisions.	204	0	\$ 157,168.85
70	Department of the Navy	Navy - Navy Reserve Force	Naval Information Forces (NAVIFORES) Commander's Conference 2024	8/23/2024	8/25/2024	Grapevine	Texas	United States of America	Conference required enterprise senior leadership to review NAVIFORES initiatives and objectives to aid in the development and operationalization of the Reserve Information Warfare Force.	130	0	\$ 146,372.00
71	Department of the Navy	Navy - OPNAV Staff	Annual Culture of Excellence (COE) / Joint Integrated Primary Prevention Workforce (IPPW) Conference	8/27/2024	8/29/2024	McLean	Virginia	United States of America	The purpose of the Conference is to educate and collaborate on upcoming COE and IPPW initiatives to measure and assess culture in the Navy.	100	0	\$ 122,000.00
72	Department of the Navy	Navy - U.S. Pacific Fleet	Leadership and Culture LEGACY Summit	11/1/2023	11/2/2023	Pensacola	Florida	United States of America	The annual Commander Naval Air Forces (CNAF) Leadership & Culture LEGACY Summit highlights the contributions of all members of our diverse fighting force. We are celebrating the history and legacy of yesterday and today with legends of Naval Aviation. This summit provides professional development opportunities through educational seminars, leadership discussions, mentoring and networking opportunities, as well as informing aviators on policy updates and providing senior leadership with feedback on the challenges faced by their subordinates.	400	0	\$ 242,638.00
73	Department of the Navy	Navy - U.S. Pacific Fleet	Warfighter Tactics Instructor (WTI) RE-BLUE 2024	1/11/2024	1/15/2024	Washington	District of Columbia	United States of America	The agenda includes updates to the WTI program, specialized IW /Threat updates training, senior flag office guest speakers, updates to the SWATT program, as well as breakout sessions to review and improve tactics, techniques, and procedures (TTP) in their respective knowledge warfare areas. Re-Blue will promote standardization by updating WTIs to the most current intelligence and threat information and will be taught by subject matter experts, providing follow-on WTI training.	200	209	\$ 313,823.57

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74	Department of the Navy	Navy - U.S. Pacific Fleet	Naval Aviation Safety Summit	6/4/2024	6/5/2024	Jacksonville	Florida	United States of America	CVN, Wing, and squadron safety, maintenance, and quality assurance personnel will gather to discuss the Naval Aviation Mishap Prevention Campaign, and innovate how we identify, understand, elevate, and solve problems to manage risk better while operating safely and effectively in our dynamic environments.	338	0	\$ 476,346.42
75	Department of the Navy	Navy - U.S. Pacific Fleet	Aviation Ordnance Managers Leadership Continuum 2024	7/29/2024	8/1/2024	Reno	Nevada	United States of America	The Aviation Ordnance Managers Leadership Continuum promotes professionalism within the Aviation ordnance (AO) rating of the United States Navy, Marine Corps, and Department of Defense; provides technical and professional support to Ordnance Professionals in the fleet; improves communication and increases cooperation between those professionals and the personnel responsible for the design and procurement of weapons systems, components, and hardware. Improves and promotes ordnance safety.	200	0	\$ 297,597.50
76	Department of the Navy	Secretariat - Assistant Secretary of the Navy (Financial Management & Comptroller)	DON Financial Management (FM) Comptroller Seminar	3/19/2024	3/20/2024	San Diego	California	United States of America	Employee engagement for our Echelon II-IV staff and leadership in the FM Community. Training and Education.	405	400	\$ 490,383.75
77	Department of the Navy	Secretariat - Department of the Navy Chief Information Officer	2024 DON IT Conference West	2/12/2024	2/15/2024	San Diego	California	United States of America	The purpose of the event includes: Share information about supporting and delivering the Information Superiority Vision (ISV); Learn how the DON can best align with the ISV's strategic objectives of Modernizing our Infrastructure, Innovating and Deploying New Capabilities, and Defending our Information; as well as align with the ISV strategic assets of Leveraging our Data to Drive Advantage and Empowering our Digital Workforce; Encourage the Department to remain aggressive in its innovation and best value IT/cyberspace solutions; and Provide IT-related training that will provide credits toward continuous learning.	100	500	\$ 221,762.00
78	Department of the Navy	Secretariat - Department of the Navy Chief Information Officer	Department of the Navy IT (DON IT) East Conference 2024	6/4/2024	6/7/2024	Norfolk	Virginia	United States of America	The purpose of the DON IT conference is to: -Share information about supporting and delivering the Information Superiority Vision (ISV). -Learn how the DON can best align with the ISV's strategic objectives. -Encourage the Department to remain aggressive in its innovation and best value IT/cyberspace solutions. -Provide IT-related training that will provide credits toward continuous learning per SECNAVINST 5239.25.	400	0	\$ 233,472.00
79	Department of the Navy	Secretariat - Department of the Navy Chief Information Officer	The Department of the Navy IT (DON IT) Conference East and the United States Navy - United States Marine Corps (USN-USMC) Spectrum Summit	6/4/2024	6/7/2024	Norfolk	Virginia	United States of America	The purpose of the DON IT conference is to: Share information about supporting and delivering the Information Superiority Vision (ISV). Learn how the DON can best align with the ISV's strategic objectives. Encourage the Department to remain aggressive in its innovation and best value IT/cyberspace solutions. Provide IT-related training that will provide credits toward continuous learning per SECNAVINST 5239.25.	400	0	\$ 233,472.00
80	Department of the Navy	Secretariat - General Counsel of the Department of the Navy	2024 Department of the Navy Office of General Counsel (DON OGC) Training Symposium	5/20/2024	5/22/2024	Arlington	Virginia	United States of America	The purpose of the Training Symposium always is to improve, increase, and update relevant legal knowledge and skills and enhance the professionalism and alignment of the OGC community.	492	0	\$ 489,158.00
81	Department of the Navy	Secretariat - Naval Inspector General	2024 Naval Inspector General Training Symposium	5/13/2024	5/16/2024	Annapolis	Maryland	United States of America	Execution of this event is mission essential. In accordance with reference (d), NAVINSGEN serves as the principal advisor to the Secretary of the Navy, Chief of Naval Operations, and Commandant of the Marine Corps regarding all investigations, inspections, assessments, and audit follow-up matters. NAVINSGEN is also responsible for training and certifying all Department of Navy (DON) personnel assigned to the NAVIG Enterprise, other related billets inherently investigative in nature.	295	0	\$ 409,033.54

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82	Department of the Navy	Secretariat - Office of Civilian Human Resources	OCHR HR Operations Leadership Summit	8/6/2024	8/8/2024	San Diego	California	United States of America	The event helped with strengthen our leadership group. This provided the opportunity for our supervisors and leadership to come together for the first time all in one location. The event had training, goal setting and opportunities to build relationships in an environment where staff is dispersed across multiple locations.	84	1	\$ 122,405.15
83	Department of the Navy	Secretariat - Office of Civilian Human Resources	Civilian Personnel Law (CPL) Seminar	8/27/2024	8/28/2024	San Diego	California	United States of America	The purpose of the CPL Seminar is to provide mission-essential training and networking opportunities for civilian personnel law attorneys and Department of the Navy (DON) Human Resources (HR) throughout the world who represent the DON before third party tribunals, where potential liability exposure can amount to hundreds of thousands of dollars. The CPL Seminar offers two days of specialized training for DON representatives, including plenary sessions with guest speakers from the highest echelons.	141	2	\$ 172,078.40
84	DoD - Office of the Inspector General	Component Level	2024 European Fraud Working Group Krakow	5/20/2024	5/24/2024	Krakow	N/A	Poland	The goals of the conference include: connecting law enforcement agencies, building trust between entities, identifying current issues and trends and sharing best practices which will aid U.S. law enforcement to monitor and prevent fraud in the European region with a special emphasis on Operation Atlantic Resolve.	95	0	\$ 180,349.39
85	DoD - Office of the Inspector General	Component Level	35th Annual ACFE Fraud Conference	6/23/2024	6/28/2024	Las Vegas	Nevada	United States of America	This conference offers a wide-range of educational sessions on anti-fraud topics. Experts from the worlds top organizations will present the latest in anti-fraud techniques, tools and discoveries. DoD OIG attendees can broaden their knowledge base, engage with the presenters and network with fellow attendees. They will be able to take the knowledge and skills gained and apply to their work at the OIG to evaluate, detect and deter fraud throughout the DoD.	80	0	\$ 160,618.00
86	DoD - Office of the Inspector General	Component Level	2024 AGA PDT	7/14/2024	7/17/2024	Denver	Colorado	United States of America	The PDT provides a forum to discuss tools, technologies, and processes. OIG financial staff, auditors, and evaluators may apply skills and knowledge gained to improve communication, information products, workflows, and processes for the OIG work. This conference will also keep OIG participants aware of the latest guidance and regulations.	66	0	\$ 150,023.00
87	National Guard Bureau	Air National Guard	2023 Air Reserve Component (ARC) Weapons and Tactics Conference (WEPTAC)	10/16/2023	10/20/2023	Tucson	Arizona	United States of America	This annual conference will ensure Air National Guard (ANG) field units develop combat tactics and identify critical capability shortfalls for ANG weapons systems and missions that will be used to produce and publish the annual Weapons Systems Modernization book. Secure Video Teleconferencing (SVTC) is not widely available for all participants for the duration of the meeting and deferring to a video teleconference will severely limit critical interaction among attendees.	307	0	\$ 484,382.13
88	National Guard Bureau	Air National Guard	2024 Civil Engineer Installations and Environmental Management Workshop	1/9/2024	1/19/2024	North Little Rock	Arkansas	United States of America	The workshop will facilitate collaboration between the Base Civil Engineers (CE) Real Estate and Environmental functions.	268	296	\$ 291,497.36
89	National Guard Bureau	Air National Guard	2024 Mission Support Group Commanders Conference	2/20/2024	2/23/2024	Savannah	Georgia	United States of America	Mission Support Group (MSG) Commanders Conference to enhance development, training, and readiness of the support functions throughout the Air National Guard (ANG).	172	0	\$ 173,000.00
90	National Guard Bureau	Air National Guard	Wing Leadership Conference (WLC)	4/24/2024	4/25/2024	Henderson	Nevada	United States of America	The purpose and objective of the Wing Leadership Conference is to provide face to face discussions on the implementation on strategic objectives, current Fiscal Year and program objective memorandum execution topics, and the health of Air National Guard members and their families.	292	281	\$ 453,085.87
91	National Guard Bureau	Air National Guard	2024 Religious Support Team Symposium	4/28/2024	5/3/2024	Joint Base Andrews	Maryland	United States of America	The purpose of this training is to provide the latest developments in religious freedom, HC Programming, and HC Readiness. Participants will be the RSTs from each Wing.	135	0	\$ 258,993.25

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92	National Guard Bureau	Air National Guard	2024 Air National Guard (ANG) Domestic Capability Priorities/Homeland Defense (DCP/HD) Conference	5/6/2024	5/10/2024	Denver	Colorado	United States of America	To generate the Air National Guard's (ANG) annual National Guard and Reserve Equipment Account (NGREA) spend plan as directed by the Director, Air National Guard, which is required by law to be submitted to Congress each year.	109	0	\$ 263,801.92
93	National Guard Bureau	Air National Guard	2024 ANG Security Forces Conference	5/21/2024	5/22/2024	Norman	Oklahoma	United States of America	The purpose and objective of the 2024 Air National Guard Security Forces Conference is to bring together Security Forces (SF) leadership from across the fifty- four States, Territories, and District of Columbia for discussions on a wide variety of topics. The two-day agenda is packed with information directly pertaining to ongoing mobilizations, equipment modernization and defense, less than lethal weapons employment, and the ongoing manpower realignment.	142	27	\$ 241,232.12
94	National Guard Bureau	Air National Guard	Communications Strategic Alignment Workshop	7/22/2024	7/24/2024	Phoenix	Arizona	United States of America	The purpose and objective of the workshop is to provide Air National Guard (ANG) units the latest training, resources, and opportunity to successfully meet all mission requirements, safeguard regulatory compliance, and ensure the effective stewardship of all ANG information technology in the support of the warfighter and weapon systems. The workshop will align National Guard Bureau (NGB) A2/6 strategy with efforts within the directorate and those at the wing level.	350	0	\$ 481,332.16
95	National Guard Bureau	Air National Guard	Inspector General Management Summit (AIMS) Conference	8/20/2024	8/22/2024	Knoxville	Tennessee	United States of America	AIMS's primary purpose is to aid Air National Guard (ANG) Inspector General (IG) personnel in meeting the Council of Inspectors General on Integrity and Efficiency's (CIGIE) mandatory, biennial, 40-hour, professional development requirement. AIMS's agenda is planned by Wing IGs who are ANG IG Council (GIGC) members for the specific purpose of bringing field issues/concerns to the forefront.	257	118	\$ 167,369.57
96	National Guard Bureau	Air National Guard	Enlisted Field Advisory Council Meeting	7/23/2024	8/25/2024	Joint Base Andrews	N/A	United States of America	Keep the Director, Air National Guard (DANG) aware of issues including reserve component readiness, ANG Outstanding Airman of the Year selection progress and ANG effective manning formula.	75	4	\$ 112,152.76
97	National Guard Bureau	Air National Guard	2024 ANG Maintenance Summit	8/27/2024	8/29/2024	Savannah	Georgia	United States of America	The objectives encompass fostering innovation, developing Airmen and cultivating a network where senior leaders can exchange ideas, ultimately contributing to the continuous improvement and sustainability of aircraft maintenance operations on a global scale.	218	0	\$ 226,268.54
98	National Guard Bureau	Air National Guard	2024 Senior Leader Fly-In	9/4/2024	9/6/2024	Ft Myer	Virginia	United States of America	In a classified setting on long-term strategic issues; align senior leaders on the current strategic environment and priorities; discuss ways forward to solve future challenges that impact the Air National Guard; develop solutions to current and future strategic problems that will ultimately strengthen the Total Force's ability to meet growing National Defense Strategy demands; key policy updates.	172	0	\$ 368,564.88
99	National Guard Bureau	Army National Guard	New G3 Training	10/24/2023	10/25/2023	Arlington	Virginia	United States of America	Attendees include new state-level G3's and staff to include State Training Officers, Force Integration Readiness Officers, Mobilization Readiness Officers, school managers, deputies, and Sergeant Major's.	69	55	\$ 101,294.28
100	National Guard Bureau	Army National Guard	Army Aviation Association of America (AAAA) Cribbens Readiness Conference	11/14/2023	11/16/2023	Huntsville	Alabama	United States of America	The 2023 AAAA Conference is one of the largest Aviation expositions and professional development forums focused on the Army Aviation community's war-fighting impact for the ARNG, JS, and International Force.	118	0	\$ 139,344.31
101	National Guard Bureau	Army National Guard	Chief of Staff Advisory Council	11/28/2023	11/30/2023	Arlington	Virginia	United States of America	This is held annually to provide a forum for the Army National Guard (ARNG) and National Guard Bureau (NGB) to mutually focus on readiness and how to support the work of Soldiers throughout the 54 States, Territories, and District of Columbia.	59	0	\$ 104,534.28

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102	National Guard Bureau	Army National Guard	Aviation Standardization Conference	12/11/2023	12/12/2023	San Antonio	Texas	United States of America	The Army National Guard (ARNG) Aviation Standardization Conference provides an annual opportunity to convene at a national level to provide training, discuss issues, solutions, best practices, and collectively establish future courses of action for program enhancement.	221	0	\$ 293,911.65
103	National Guard Bureau	Army National Guard	Pre-Mobilization Review and Resource Synchronization (PRRS)	12/12/2023	12/14/2023	Fort Belvoir	Virginia	United States of America	The PRRS is a prerequisite requirement for all mobilizing units attending the First Army Multi-Component Joint Assessment.	75	55	\$ 109,025.40
104	National Guard Bureau	Army National Guard	Safety Conference	12/13/2023	12/15/2023	San Antonio	Texas	United States of America	The Army National Guard (ARNG) National Safety Conference provides an annual opportunity for the entire ARNG Ground and Aviation Safety, Explosives and Occupational Health, and Industrial Hygiene communities to convene at a national level to provide training, discuss issues, solutions, best practices.	225	211	\$ 318,692.66
105	National Guard Bureau	Army National Guard	Green Tab Commanders Conference	1/6/2024	1/8/2024	North Little Rock	Arkansas	United States of America	The conference is a forum for Division and Modified Table of Operational Equipment Brigade Command Teams to discuss leader requirements and interests, which set conditions to achieve Army 2030 and beyond.	382	236	\$ 404,711.62
106	National Guard Bureau	Army National Guard	Ammunition Workshop	1/23/2024	1/25/2024	Palm Coast	Florida	United States of America	The primary purpose of this conference is to facilitate a strategic dialogue between select ARNG Staff, addressing readiness and optimizing support for Soldiers spanning the States, Territories, and the District of Columbia.	137	80	\$ 120,004.30
107	National Guard Bureau	Army National Guard	Synchronization and Resourcing Conference	2/4/2024	2/8/2024	North Little Rock	Arkansas	United States of America	The conference provides a forum for (Army National Guard) ARNG Divisions, State G-3s, Brigades, and key staff to discuss ARNG initiatives, future requirements, training plans, readiness, resourcing, training, and modernization opportunities and structure of forces.	450	431	\$ 482,636.22
108	National Guard Bureau	Army National Guard	G6 Leaders Workshop and Information Management Advisory Council Conference	2/26/2024	2/29/2024	Huntsville	Alabama	United States of America	This annual conference enables the Army National Guard (ARNG) Chief Information Officer/G-6 to communicate the ARNG IT strategic direction, meet with state G6/J6 personnel and discus State IT issues.	238	167	\$ 254,578.25
109	National Guard Bureau	Army National Guard	Army National Guard (ARNG) G2 Annual Conference	3/6/2024	3/7/2024	Edinburgh	Indiana	United States of America	Army National Guard G2 Senior leaders releases the Army National Guard (ARNG) Military Intelligence Modernization Strategy to the 54 states, territories and DC.	200	0	\$ 257,140.47
110	National Guard Bureau	Army National Guard	Directors Strength Maintenance Awards Conference (DSMAC)	3/12/2024	3/14/2024	Houston	Texas	United States of America	The 2024 DSMAC is held annually to deliver tailored training to the Recruiting and Retention Field and to address ways to increase overall accessions in the coming Fiscal Year.	180	0	\$ 303,185.09
111	National Guard Bureau	Army National Guard	Medical Team Conference	4/15/2024	4/19/2024	North Little Rock	Arkansas	United States of America	The course offers relevant medical updates on pressing issues in Army National Guard (ARNG) medicine and offers our medical leaders an opportunity to discuss initiatives and the strategic way forward for our medical community.	375	292	\$ 267,653.25
112	National Guard Bureau	Army National Guard	Army Aviation Association of America (AAAA) Mission Solution Summit	4/24/2024	4/26/2024	Denver	Colorado	United States of America	The AAAA Mission Solutions Summit is one of the largest Aviation expositions and professional development forums focused on the Army AV community's war-fighting impact for the Army National Guard (ARNG), Joint-Staff (JS), and international Force.	164	0	\$ 261,516.89
113	National Guard Bureau	Army National Guard	Logistics National Workshop (LNW) with the Deputy Chief of Staff Logistics and Medical Logistics Orientation Courses	4/29/2024	5/2/2024	North Little Rock	Arkansas	United States of America	The LNW provides a professional peer environment to hold in-depth discussions, identify issues, and propose solutions.	360	289	\$ 281,209.26
114	National Guard Bureau	Army National Guard	Modernization Equipping Requirements Conference (MERC)	4/29/2024	5/3/2024	North Little Rock	Arkansas	United States of America	The MERC conference will provide the Director, Army National Guard (DARNG) and Chief, National Guard Bureau (CNGB) a coordinated modernization equipping strategy when utilizing the National Guard and Reserve Equipment Appropriation (NGREA).	180	104	\$ 199,051.06
115	National Guard Bureau	Army National Guard	G6 Tactical Communications Conference	5/21/2024	5/23/2024	North Little Rock	Arkansas	United States of America	This conference will address the Network Modernization campaign that is significantly changing the footprint of the Army National Guard's (ARNG) Tactical Communications environment.	136	0	\$ 126,061.21



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116	National Guard Bureau	Army National Guard	Multi-Systems Transformational Advisory Group (MSTAG) Annual Conference	6/24/2024	6/28/2024	Hattiesburg	Mississippi	United States of America	The goal is to ensure these state level users have the skills and knowledge to maximize the functions within Integrated Personnel Systems and other Army National Guard (ARNG) systems used to ensure Soldier personal records are properly maintained.	97	0	\$ 139,998.40
117	National Guard Bureau	Army National Guard	Collective Training Seminar	8/13/2024	8/15/2024	North Little Rock	Arkansas	United States of America	The Army National Guard (ARNG) collective training rotations are vital to the Department of Defense (DoD) Strategy and current shortfalls are impacting the ARNG’s mandated readiness.	250	0	\$ 213,581.26
118	National Guard Bureau	Army National Guard	Texas Army National Guard Recruiting and Retention Command Conference	8/20/2024	8/25/2024	Corpus Christi	Texas	United States of America	Annual Training and Awards Ceremony (ATAC) will provide annual training for all Texas ARNG Recruiting and Retention Command (RRC) attendees.	267	0	\$ 216,593.69
119	National Guard Bureau	NGB-Joint Staff	2023 November Guard Senior Leadership Conference with Senior Enlisted Leaders	10/31/2023	11/1/2023	Arlington	Virginia	United States of America	Guard Senior Leadership Conference objectives include ways to assist Joint Force Headquarters-States.	139	0	\$ 140,726.12
120	National Guard Bureau	NGB-Joint Staff	General Officer Worldwide Synchronization Conference	11/6/2023	11/9/2023	Alexandria	Virginia	United States of America	Meeting objectives include ways and means to assist the General Officers in their duties representing.	91	129	\$ 111,019.24
121	National Guard Bureau	NGB-Joint Staff	2023 Supervisory Auditor Summit	11/14/2023	11/16/2023	Scottsdale	Arizona	United States of America	This summit will be conducted to provide in-depth audit training to refine the technical skills of our Supervisory Auditors.	81	0	\$ 157,629.24
122	National Guard Bureau	NGB-Joint Staff	2023 J3/4/7 Domestic Operations Conference	11/27/2023	12/1/2023	North Little Rock	Arkansas	United States of America	The conference objective is to facilitate discussions on National Guard DOMOPS and lessons learned from FY23.	240	0	\$ 201,830.74
123	National Guard Bureau	NGB-Joint Staff	FY24 Grant Officer Representative Workshop	2/5/2024	2/9/2024	Savannah	Georgia	United States of America	Provides the necessary information and guidance to address areas of deficiency and weakness within the National Guard Bureau.	108	0	\$ 216,963.00
124	National Guard Bureau	NGB-Joint Staff	2024 State Partnership Program (SPP) Annual Conference	4/15/2024	4/19/2024	Henderson	Nevada	United States of America	SPP Conference addresses key issues and innovative solutions to ensure SPP remains premier.	3,385	338	\$ 275,379.99
125	National Guard Bureau	NGB-Joint Staff	FY24 United States Property and Fiscal Officer (USPFO) Workshop	4/22/2024	4/25/2024	San Juan	Puerto Rico	United States of America	USPFO Training Workshop objective is to provide a forum to train, collaborate and sustain skills necessary to apply professional oversight.	70	0	\$ 118,265.78
126	National Guard Bureau	NGB-Joint Staff	2024 American Society of Military Comptrollers’ PDI	5/29/2024	5/31/2024	Phoenix	Arizona	United States of America	Provides a targeted training opportunity for personnel assigned to positions requiring DoD Financial Management Program requirements.	89	0	\$ 160,624.00
127	National Guard Bureau	NGB-Joint Staff	2024 NG-IR Auditor Training Workshop	6/3/2024	6/7/2024	Denver	Colorado	United States of America	The National Guard Bureau Internal Review (NGB-IR) is required to ensure that all NG auditors are properly trained.	156	0	\$ 466,940.96
128	National Guard Bureau	NGB-Joint Staff	National Guard Human Resources Officers’ (HRO) Workshop	6/25/2024	6/27/2024	North Little Rock	Arkansas	United States of America	To provide an update to HROs on relevant policies, programs, and topics related to HR management.	123	0	\$ 183,179.72
129	National Guard Bureau	NGB-Joint Staff	2024 Joint State Family Program Director Professional Development	6/25/2024	6/27/2024	San Antonio	Texas	United States of America	To maximize attendee training requirements.	205	0	\$ 301,406.00
130	National Guard Bureau	NGB-Joint Staff	2024 Joint State Family Program Director Professional Development	7/26/2024	7/28/2024	San Antonio	Texas	United States of America	The goal is to maximize attendee training requirements.	205	0	\$ 301,406.00
131	National Guard Bureau	NGB-Joint Staff	Guard Senior Leadership Conference Executive Session	8/2/2024	8/2/2024	Arlington	Virginia	United States of America	Guard Senior Executive Session enables Chief, National Guard Bureau (CNGB) 30 to provide his initial vision for the National Guard to the Directors.	60	0	\$ 118,977.50
132	National Guard Bureau	NGB-Joint Staff	National Guard Integrated Primary Prevention Symposium	8/6/2024	8/8/2024	Orlando	Florida	United States of America	To analyze effectiveness of prevention activities to the newly established Integrated Primary Prevention Workforce.	310	0	\$ 484,285.00
133	National Guard Bureau	NGB-Joint Staff	Joint Commanders Council Conference	8/4/2024	8/9/2024	Norman	Oklahoma	United States of America	The Contingency Response Element (CRE) Joint Commanders Council Conference is required to be held annually with participation from the entire CRE.	278	0	\$ 463,217.84
134	National Guard Bureau	NGB-Joint Staff	National Guard Bureau Suicide Prevention and Resiliency Symposium	8/13/2024	8/16/2024	New Orleans	Louisiana	United States of America	To present best-informed practices and methodologies to analyze effectiveness of resiliency activities.	238	230	\$ 354,960.80
135	National Guard Bureau	NGB-Joint Staff	2024 Michigan National Guard Joint Enlisted Professional Development Conference	8/18/2024	8/20/2024	Detroit	Michigan	United States of America	Participate in general discussions about policies, programs, and capabilities within the Michigan National Guard.	334	0	\$ 155,235.05
136	National Guard Bureau	NGB-Joint Staff	MING Joint Leadership Conference	8/18/2024	8/20/2024	Detroit	Michigan	United States of America	Participate in general discussions about policies, programs, and capabilities within the Michigan National Guard and at the National Level.	400	0	\$ 212,935.00
137	National Guard Bureau	NGB-Joint Staff	NGB - J2 Annual Conference and Workshop	8/20/2024	8/22/2024	Fort Belvoir	Virginia	United States of America	To disseminate changes to critical intelligence mission areas.	112	122	\$ 101,543.22
138	National Guard Bureau	NGB-Joint Staff	2024 National Guard Bureau (NGB) Internal Review Auditors Training (Fall)	8/12/2024	8/23/2024	Salt Lake City	Utah	United States of America	The National Guard Bureau Internal Review is required to ensure that all NG auditors are properly trained.	97	0	\$ 328,248.97

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139	National Guard Bureau	NGB-Joint Staff	2024 National Guard Domestic Operations (DOMOPS) Conference	9/24/2024	9/26/2024	Fort Carson	Colorado	United States of America	The conference objective is to facilitate discussions on National Guard DOMOPS response for FY25 and how the National Guard can use lessons learned to improve future operations.	340	0	\$ 230,227.00
140	OSD - Chief Digital and Artificial Intelligence Office	Component Level	Advantage DoD 2024: Defense Data & AI Symposium	2/20/2024	2/23/2024	Washington	District of Columbia	United States of America	Showcase the CDAO and its progress in the first year. Engage with partners in industry, government, and academia.	463	887	\$ 313,614.00
141	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Assistant Secretary of Defense (Sustainment)	2023 DoD Maintenance Symposium	12/18/2023	12/21/2023	San Diego	California	United States of America	The Department of Defense (DoD) Maintenance Symposium provides an effective and efficient means to engage stakeholders of maintenance and sustainment communities including the military services, government civilians, industry, academia, labor representatives, and legislative staff.	1,418	2,308	\$ 2,383,398.00
142	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Assistant Secretary of Defense (Sustainment)	Small Business Training Week 2024	4/29/2024	5/3/2024	Chicago	Illinois	United States of America	The 2024 Small Business Training Week strengthens Department of Defense (DoD)'s commitment to the small business community by providing the Defense acquisition workforce with training to increase knowledge on flexible solutions, application of innovative tools, and cutting-edge strategies to include providing the latest information on policy, legislative, and regulatory updates.	1,000	0	\$ 499,233.50
143	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Assistant Secretary of Defense (Sustainment)	Supply Chain Risk Management Summit	6/4/2024	6/6/2024	Tysons	Virginia	United States of America	This annual Summit is the only official DoD event solely focused on supply chain risk and resulting risk mitigation for our weapon systems and equipment, serving as an integrating forum for improvement and reform. It is the principal gathering of sustainment professionals across various functional communities within the DoD.	261	21	\$ 106,488.00
144	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Defense Contract Management Agency	All Commander's Conference	7/16/2024	7/18/2024	St. Augustine	Florida	United States of America	The primary objective of the All Commanders' gathering is to encourage a culture of growth, collaboration, and transparency. This forum brings together key decision-makers from the Defense Contract Management Agency (DCMA) to discuss Mission Requirements, Risks, challenges, and the path forward for our organization. Additionally, it serves as an introduction for our newly appointed commanders, familiarizing them with our processes and goals.	83	0	\$ 156,416.88
145	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Defense Contract Management Agency	Host Nation Conference	8/5/2024	8/9/2024	Luxembourg	N/A	Germany	The primary purpose of the Host Nation Meeting is for various partner nations to discuss and improve processes in which Government Quality Assurance (GQA) and Contract Auditing (CA) service requests are made between the nations.	23	0	\$ 130,183.93
146	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Defense Contract Management Agency	IT Symposium	8/13/2024	8/15/2024	St. Augustine	Florida	United States of America	Among other topics relevant to our IT Team members, the workshop will specifically focus on: FY 24-28 IT Strategic Plan. FY24 Organization Execution Plan (OEP). Agency Intake & IT Intake Process Review. IT Dashboards/Key Measures. Business Relationship Management (BRM) Role. Capital Planning Investment Control (CPIC). Asset Management. 4ENO Transition. EOY Procurements. End User Equipment. Cybersecurity Program Update.	132	0	\$ 172,812.96

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147	OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	Defense Logistics Agency	2024 Worldwide Energy Conference (WWEC)	4/22/2024	4/24/2024	National Harbor	Maryland	United States of America	Defense Logistics Agency (DLA) Energy WWEC brings together representatives from across the energy supply chain industry, including military partners, federal civilian agency customers, as well as current and future energy suppliers. This conference is consistent with the five lines of effort in DLA's Strategic Plan, specifically LOE 4: Modernize Acquisition and Supply Chain Management, Objective 4.1: Expand industry engagement to foster innovation and maximize value for our customers.	375	0	\$ 679,060.00
148	OSD - Office of the Under Secretary of Defense (Comptroller)	Component Level	2024 DoD Financial Management Conference	8/26/2024	8/28/2024	Fort Belvoir	Virginia	United States of America	Provides annual venue for DoD financial managers to discuss financial management (FM) strategies, advances, challenges, and achievements, featuring engagement with senior FM leaders. Includes leaders from the military services and 4th Estate, as well as academia. In person and virtual. Includes presentation of annual FM Awards and events for FM STARs program participants.	5,000	0	\$ 106,864.00
149	OSD - Office of the Under Secretary of Defense (Comptroller)	Defense Contract Audit Agency	DCAA Supervisor Conference	2/12/2024	2/16/2024	Denton	Texas	United States of America	Bi-annual conference to provide junior supervisors with leadership development training and consistent guidance across DCAA.	265	1	\$ 444,744.00
150	OSD - Office of the Under Secretary of Defense (Comptroller)	Defense Finance and Accounting Service	FY24 DoD CSR Workshop	4/1/2024	4/5/2024	Indianapolis	Indiana	United States of America	Provided Customer Service Representatives (CSR) with the most current payroll information on various pay/entitlement topics and target unique/specific problem areas to reduce errors causing rework for the Payroll Office. The Civilian Payroll Office is a liaison between the CSRs, timekeepers, and personnel specialists dealing with employees who have payroll issues and time and attendance problems. The conference increased their ability to resolve customer issues through the face-to-face education.	245	179	\$ 258,872.28
151	OSD - Office of the Under Secretary of Defense (Comptroller)	Defense Finance and Accounting Service	2024 Air Force Accounting Conference	5/1/2024	5/2/2024	Columbus	N/A	United States of America	Provides customer outreach and education related support to Air Force Finance and Accounting issues. Strives to improve customer education and awareness on various Contract Pay, Vendor Pay, and Accounting Operations processes and procedures. Address issues raised by customers. Discuss planned policy and procedure changes that could impact Department of the Air Force (DAF) and/or Defense Finance and Accounting Service (DFAS) operations.	112	0	\$ 193,456.62
152	OSD - Office of the Under Secretary of Defense (Comptroller)	Defense Finance and Accounting Service	FY2024 Department of Air Force CSR Workshop	4/29/2024	5/3/2024	Indianapolis	Indiana	United States of America	Provided Customer Service Representatives (CSR) with the most current payroll information on various pay/entitlement topics and target unique/specific problem areas to reduce errors causing rework for the Payroll Office. The Civilian Payroll Office is a liaison between the CSRs, timekeepers, and personnel specialists dealing with employees who have payroll issues and time and attendance problems. The conference increased their ability to resolve customer issues through the face-to-face education.	123	0	\$ 117,844.21
153	OSD - Office of the Under Secretary of Defense (Comptroller)	Defense Finance and Accounting Service	2024 Army Financial Management and Defense Finance and Accounting Service (DFAS) Customer Workshop	5/13/2024	5/17/2024	Indianapolis	N/A	United States of America	The 2024 Army Financial Management DFAS Customer Workshop improved customer education and awareness on a myriad of valuable topics, covering DoD, DFAS, and Army initiatives that included Audit Acceleration, Funds Balance with Treasury, and related areas of interests that are relevant to Army Commands and DFAS members. Addressed the effectiveness and advantages of business practices while enhancing the understanding of policies, processes, and procedures through live and in-person group discussion.	309	329	\$ 306,060.00
154	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Counterintelligence and Security Agency	Eastern Region & Mid-Atlantic Region Leadership Summit	5/14/2024	5/16/2024	Clearwater	N/A	United States of America	Provide training to supervisors on mission integration, performance and readiness.	142	0	\$ 160,265.00

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155	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Counterintelligence and Security Agency	2024 DCSA Security Conference for DOD (Hybrid)	8/6/2024	8/8/2024	Linthicum Heights	Maryland	United States of America	The theme was “Collaboration: Breaking Down Barriers,” and the conference featured topics on personnel vetting, insider threat, counterintelligence, a follow-on to the 45 Day Review, and policy updates.	3,100	0	\$ 112,357.00
156	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Counterintelligence and Security Agency	Western Region Leadership Training Event (RLTE)	8/20/2024	8/23/2024	Seattle	N/A	United States of America	The Western Region is asking to assemble supervisory personnel from Regional Headquarters (HQ) and the four mission areas in the fourth quarter of FY24 for the 2nd Annual RLTE. The RLTE will provide an opportunity for leaders throughout the region to collaborate and develop a cohesive FY25 strategic plan, reinforce a culture of integration, and encourage consistency in mission support functions.	63	1	\$ 141,338.13
157	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Counterintelligence and Security Agency	Central Region Leadership Summit	8/27/2024	8/29/2024	St Louis	N/A	United States of America	Audience: GG13+ supervisory personnel and leaders in the Central Region Focus: The purpose of the leadership summit is to promote leadership at every level, reinforce cross-mission integration, lead by example, foster a culture of collaboration and respect, unify the Gatekeeper culture, and equip managers to lead effective teams in the field while fully supporting the workforce in achieving their full potential.	83	0	\$ 145,254.44
158	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Counterintelligence and Security Agency	2024 Defense Counterintelligence and Security Agency (DCSA) National Insider Threat Awareness Month (NITAM) Conference	9/9/2024	9/10/2024	Arlington	Virginia	United States of America	The DCSA NITAM Conference will be one of the government's most significant contributions to the InT community. The 2024 NITAM theme is "Deter, Detect, and Mitigate," will focus on various mechanisms for detecting and countering insider threat activities.	200	0	\$ 177,842.36
159	OSD - Office of the Under Secretary of Defense (Intelligence and Security)	Defense Intelligence Agency	2023 Department of Defense Intelligence Information System (DODIIS) Worldwide Conference	12/12/2023	12/14/2023	Portland	Oregon	United States of America	The intent of the DoDIIS Worldwide Conference is to reach beyond the information technology community to focus on core defense intelligence missions, launch key initiatives and level set employees, customers, vendors, and mission partners around the strategic direction of the Defense Intelligence Agency (DIA) and the broader Intelligence Community.	544	2,840	\$ 499,862.38
160	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Assistant Secretary of Defense for Health Affairs	Military Health System Research Symposium (MHSRS)	8/26/2024	8/29/2024	Kissimmee	Florida	United States of America	The MHSRS is the DoD’s annual scientific focal point to report results of DoD sponsored medical research and development supporting critical advances in trauma and non-trauma medicine relating specifically to the unique medical needs of the deployed warfighter. Serves as a gathering point for the U.S. and Allied nations to discuss lessons learned during current conflicts and how those lessons can be applied to improve battlefield care.	1,259	3,160	\$ 2,326,804.42
161	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Assistant Secretary of Defense for Manpower and Reserve Affairs	2024 DoD Financial Readiness Training Symposium	5/14/2024	5/16/2024	Omaha	N/A	United States of America	The DoD is required by law to provide financial education and counseling through qualified professionals and DoD policy requires these individuals to maintain professional certification. Equipping these professionals with current knowledge and skills is essential to maintaining the financial readiness of the military, which in turn, is critical to Service members’ personal and operational readiness.	340	20	\$ 654,157.00
162	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	FMIS Network Training, Networks East & Continental	2/6/2024	2/8/2024	Falls Church	Virginia	United States of America	The training event is designed to support the small and medium-sized medical treatment facilities (MTFs) in Networks East and Continental not in attendance at the September 2023 training event. The training audience is MTF Directors, Deputy Directors, Resource Managers, Group Practice Managers (GPMs), and select analysts from the invited MTFs.	200	0	\$ 451,687.50
163	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	2024 ASSOCIATION OF MILITARY SURGEONS OF THE UNITED STATES (AMSUS), THE SOCIETY OF FEDERAL HEALTH CARE PROFESSIONALS, ANNUAL CONFERENCE	2/12/2024	2/15/2024	National Harbor	Maryland	United States of America	This mission-essential continuing education event will be hosted by AMSUS, the Society of Federal Healthcare Professionals (formerly known as the Association of Military Surgeons of the United States) at its 2024 annual meeting. AMSUS leadership has invited the Defense Health Agency (DHA) to provide speakers and attend plenary sessions with Assistant Secretary of Defense for Health Affairs (ASD(HA)) and Uniformed Services University.	275	0	\$ 489,000.80

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164	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	FMIS Training (Networks 3 and 4)	2/27/2024	2/29/2024	San Antonio	Texas	United States of America	The training is offered by the AD-R&PI. The instructors are data scientists and health care statisticians who developed and continue to refine a suite of tools on Financial Management Information System (FMIS). The complexity of the tools challenges members in the resource management community, and this training was designed to raise their level of proficiency.	200	0	\$ 392,750.00
165	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	HIMSS24 - Conference Approval Package	3/11/2024	3/15/2024	Orlando	Florida	United States of America	The objective of participating at the annual Healthcare Information and Management Systems Society (HIMSS) Global Conference and Exhibition 2024 (HIMSS24) is to interact with, and learn from, leaders of other prominent health care organizations from around the world. The Defense Health Agency (DHA) and Service personnel will come away from this event with a renewed sense of purpose and broader vision of the ongoing, innovative work across various health care communities, including public and private.	250	0	\$ 352,665.00
166	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	Defense Health Agency (DHA) ADMINISTRATION AND MANAGEMENT (J-1) SYMPOSIUM	3/18/2024	3/22/2024	Falls Church	Virginia	United States of America	This symposium will facilitate shared understanding of DHA J1 program policies/guidelines and its execution. Furthermore, the establishment of an annual J1 symposium serves as a venue for continued development of the total workforce supporting functional career opportunities.	220	0	\$ 353,365.00
167	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	AD R&PI New Commander Training	4/22/2024	4/25/2024	Alexandria	Virginia	United States of America	Purpose is to train audience on specific and technical topics related to budget, personnel, and business planning of the military medical treatment facilities (MTF). The complexity of these three areas challenges MTF leadership, and this training will raise their proficiency.	300	0	\$ 465,000.00
168	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	2024 DHITS Conference	8/20/2024	8/22/2024	Dallas	Texas	United States of America	This symposium provides the venue for critical IT knowledge sharing, innovative ideas, discussion of lessons learned, and new developments, such as the Digital First initiative and the recently drafted Digital Health Strategy. Most importantly, it provides a unique opportunity for leadership to communicate directly with staff in an effective and proactive manner.	700	0	\$ 214,994.00
169	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	Defense Health Agency	2024 Defense Health Network (DHN) and Military Medical Treatment Facility (MTF) Director Course	9/23/2024	9/27/2024	Leesburg	Virginia	United States of America	The DHN and MTF Director Course supports the goal to create a high-performance culture and organization. The information provided during the course will assist the Defense Health Agency (DHA) in ensuring leaders have access to the most current information on a variety of critical topics, to include the evolution of health care in the Military Health System (MHS), state of the Defense Health Program for MTF leaders, MHS GENESIS, human capital distribution planning, contract and fiscal law, health care risk management, and more.	400	0	\$ 748,712.50
170	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	DoDEA Virtual School Worldwide Meeting	3/4/2024	3/7/2024	Fort Moore	Georgia	United States of America	The primary purpose of this travel is for DoD Education Activity (EA) Virtual School administrators, staff, and teachers to participate in collaborative learning, continuous improvement, and strategic planning.	65	0	\$ 147,701.50
171	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	Winter Planning Meeting	3/4/2024	3/8/2024	Alexandria	Virginia	United States of America	Provides an opportunity for DoD Education Activity (EA) leaders to come together to assess our progress as an organization and to plan the work to move forward in our effort to support military-connected students.	30	0	\$ 139,777.00
172	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	Centers for Instructional Leadership (CIL) Worldwide Professional Learning	5/6/2024	5/10/2024	Fort Moore	Georgia	United States of America	The primary purpose of this meeting is to provide professional learning on advanced coaching, data-informed decision making, and elementary HQIP and secondary math school leadership learning. The professional learning offered through this event supports Goal 3 - Strategic Initiative 3.3.b., Improving DoDEA's system of Professional Learning, through the critical success factor of providing professional learning on instructional leadership and support for district leaders to strengthen their skills.	52	0	\$ 126,416.50



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173	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	Summer Planning Meeting	6/23/2024	6/29/2024	Peachtree City	Georgia	United States of America	The Summer Planning Meeting is a key component of the Comprehensive Planning System (CPS). The meeting allows for coordination between functional areas as they create and refine their action plans to operationalize the strategic plan, including planning for emerging needs and intersections aligned to the Blueprint.	84	0	\$ 328,254.68
174	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	Secondary and Special Content Worldwide ISS Summit	9/9/2024	9/13/2024	Fort Moore	Georgia	United States of America	The events purpose is to support the continuance of our collective, secondary continuous improvement efforts by fostering a community of adult learners via the development of a shared, instructional language in support of achieving DoD Education Activity's (EA) definition of Excellence Instruction through the systemic implementation of high-quality, core instructional best practices. Each summit member will unpack district/regional action/improvement plans, identify alignments as well as integrations to support Core tasks.	126	0	\$ 296,363.02
175	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	2024 DoDEA Teacher Leadership Summit	9/14/2024	9/15/2024	Alexandria	Virginia	United States of America	Engage teacher leaders in collaborative work devoted to the development of leadership skills using the Teacher Leader Model Standards. DoD Education Activity (EA) teacher leaders, Teachers of the Year and Educators of Promise share promising practices and participate in professional learning standards. Following the summit, job embedded, ongoing professional learning occur throughout the year with three virtual learning network sessions.	21	0	\$ 105,699.00
176	OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	DoD Education Activity	Comprehensive Planning System Analyze and Adjust Meeting	9/23/2024	9/27/2024	Jacksonville	North Carolina	United States of America	The Comprehensive Planning System Analyze and Adjust and Concept Development Fall Meeting is a key component of the planning system. The meeting allows for Senior Leaders and field representatives to analyze organizational performance and progress to identify the appropriate shifts required to most efficiently and effectively accomplish the DoD Education Activity (EA) strategic plan and mission. This forum allows leaders to make data informed decisions about DoDEA operations worldwide.	38	0	\$ 102,122.54
177	OSD - Office of the Under Secretary of Defense (Research and Engineering)	Defense Advanced Research Projects Agency	2024 Defense Advanced Research Projects Agency (DARPA) Business Conference	4/23/2024	4/25/2024	Boston	Massachusetts	United States of America	The conference will facilitate the exchange of useful information between the DARPA staff and its agents and solicit new ideas for business process improvement with the goal of improving the timely execution of DARPA programs and projects.	129	11	\$ 290,328.46
178	OSD - Office of the Under Secretary of Defense (Research and Engineering)	Defense Advanced Research Projects Agency	Defense Advanced Research Projects Agency (DARPA) Information Science and Technology (ISAT) Summer Conference 2024	8/12/2024	8/15/2024	San Diego	California	United States of America	World class academic and industry researchers will meet with DARPA program managers to present their views and challenges in advanced research trends and meet in iterative working groups to develop ideas and review reports from workshops conducted between the member meetings.	47	0	\$ 132,426.75
179	OSD - Office of the Under Secretary of Defense (Research and Engineering)	Missile Defense Agency	2023 Multinational Missile Defense Conference	10/23/2023	10/25/2023	Honolulu	Hawaii	United States of America	The conference is Missile Defense Agency's (MDA) most important annual international outreach event. In addition to the formal program of speeches and technical sessions, MDA, with other U.S. Government elements attending, conducts bilateral meetings with senior international counterparts to advance key initiatives. There is no other comparable opportunity to advance as many relationships/engagements in such a short, compact time.	46	325	\$ 250,901.00
180	OSD - Office of the Under Secretary of Defense (Research and Engineering)	Missile Defense Agency	Missile Defense Conference	4/16/2024	4/17/2024	Washington	District of Columbia	United States of America	Missile Defense Conference is the senior, classified forum to exchange information on a wide array of missile defense issues. DC location promotes participation by senior policy makers.	400	200	\$ 429,180.00
181	US Africa Command	Component Level	USAFRICOM/USEUCOM Fall 2023 Communicators Symposium	10/23/2023	10/26/2023	Garmisch-Partenkirchen	N/A	Germany	Provide a venue for senior-level communicators in the USAFRICOM and USEUCOM AORs to discuss the current and future communications posture within each theater.	103	0	\$ 249,986.00



#	Component	Subcomponent	Conference Name	Start Date	End Date	City	State	Country	Mission Impact	Total Number of DoD Sponsored Attendees	Total Number of Non-DoD Sponsored Attendees	Total Conference Cost to DoD
182	US Africa Command	Component Level	AFRICOM AND EUCOM ENGINEER SYMPOSIUM	11/29/2023	12/1/2023	Garmisch	N/A	Germany	The 2023 USAFRICOM/USEUCOM Engineer Workshop enabled the Combatant Command to coordinate and synchronize engineer efforts with the entire Area of Responsibility (AOR).	116	0	\$ 152,604.00
183	US Africa Command	Component Level	Air and Space Interoperability Council (ASIC) Conference	3/4/2024	3/7/2024	Garmisch	N/A	Germany	The 2024 USAFRICOM Air and Space Interoperability Council (ASIC) Conference facilitated the opportunity to realign USAFRICOMs Campaign Plan.	151	106	\$ 479,669.00
184	US Africa Command	Component Level	AFRICOM & EUCOM Communicators Symposium Spring	4/3/2024	4/5/2024	Vicenza	N/A	Italy	The 2024 USAFRICOM/USEUCOM Senior Communicators Symposium enabled the Combatant Command to coordinate and synchronize communication efforts within the entire AOR.	114	0	\$ 213,943.97
185	US Africa Command	Component Level	USAFRICOM Hosted OSD/JS FY24 Acquisition and Cross-Servicing Agreement (ACSA) Annual Worldwide Workshop	7/30/2024	8/2/2024	Stuttgart	N/A	Germany	The 2024 USAFRICOM ACSA workshop provided the ACSA community with the most current CJSCI 2120E, discussion on current and emerging policy issues for ACSA authority. Lastly, this workshop allowed the opportunity to review ACSA's Global Accountability Tracking System.	82	16	\$ 166,500.00
186	US Special Operations Command	Component Level	Silent Warrior 24	12/4/2023	12/7/2023	Garmish-Partenkirchen	N/A	Germany	Brings together Special Operating Forces (SOF) leaders from US, Africa, and international community to enhance networks, identify shared concerns, and work towards cooperative solutions. It directly supports AFRICOM Campaign Objectives.	59	141	\$ 144,627.00
187	US Special Operations Command	Component Level	SOPAC CSOC/CDRT 24-1	1/8/2024	1/11/2024	Honolulu	Hawaii	United States of America	Will align requested forced against specific QALs and set conditions for the GSOS process. The follow on CDRT will wargame the force laydown to identify any shortcomings or gaps and refine force requests.	114	65	\$ 395,392.00
188	US Special Operations Command	Component Level	Commander Decision Roundtable (CDR) Jan 2024	1/23/2024	1/26/2024	MacDill Air Force Base	Florida	United States of America	This quarterly conference allows the United States Special Operations Command (USSOCOM) CDR to discuss topics of interest vital to the command, gather feedback, and render decisions with subordinate commanders and invited guests. This CDR focuses on What Winning Needs.	59	58	\$ 116,551.50
189	US Special Operations Command	Component Level	SOCOM Annual Ellipse & SETWG Conference	2/5/2024	2/9/2024	MacDill Air Force Base	Florida	United States of America	The purpose of the this conference is to discuss, prioritize and validate the level of Special Operations Forces (SOF) requirements available to support FY25 Combat Command (CCMD) joint exercises (i.e. Ellipse, Non-Ellipse, Large Scale Global Exercises, and Theater Special Operations Command VALEX/CV2 events).	44	36	\$ 109,517.00
190	US Special Operations Command	Component Level	SOF Enterprise Foreign Disclosure Conference	2/13/2024	2/15/2024	MacDill Air Force Base	Florida	United States of America	Provides an opportunity for SOF-E Foreign Disclosure Stakeholders to educate, review, and discuss emerging and enduring FD issues, topics of interest, and mechanisms that impact information sharing and FD manning & training in support of the global SOF Enterprise.	93	27	\$ 204,070.00
191	US Special Operations Command	Component Level	Silent Reaper	2/26/2024	2/28/2024	MacDill Air Force Base	Florida	United States of America	Will enhance both service and geographic combatant commanders' initiatives for offensive subsea and seabed warfare (SSW).	58	20	\$ 110,197.00
192	US Special Operations Command	Component Level	Special Air Warfare Symposium	2/27/2024	2/29/2024	Ft Walton Beach	Florida	United States of America	To provide a substantive level of return to SOF mission that justified the investment of time and resources. The unique requirements of the event involve focus on how the SOF aviation community orients to the future fight. This will allow AFSOC members an opportunity to focus on the problem of how AFSOC will transform to conduct competitive activities and prepare for combat against peer and near peer adversaries while remaining engaged and finding efficiencies to optimize the Counter Violent Extremis.	195	1,404	\$ 320,109.00
193	US Special Operations Command	Component Level	Global Engineer Conference	2/27/2024	3/1/2024	MacDill Air Force Base	Florida	United States of America	Will bring together engineers from OSD, JS, CCMD and DoD Constructions agents. Will center around what winning needs. This collaborative event will include a focus on the strategic operating environment, contingency, construction contracting and upcoming military technologies.	61	24	\$ 153,898.00

#	Component	Subcomponent	Conference Name	Start Date	End Date	City	State	Country	Mission Impact	Total Number of DoD Sponsored Attendees	Total Number of Non-DoD Sponsored Attendees	Total Conference Cost to DoD
194	US Special Operations Command	Component Level	Shadow Warrior 2024	3/4/2024	3/8/2024	MacDill Air Force Base	Florida	United States of America	Explores future United States Special Operations Command (USSOCOM), Component, and Theater Special Operations Command (TSOC) posture, functions, capabilities, and future force structure required to counter peer adversaries in the areas of competition, and armed conflict in order to inform USSOCOM planning and programming documents through the framework of Defense Planning Scenarios. Results of SW 24 wargame will inform Joint Mission analysis and be foundational for SOCOM participation in Joint Staffs Globally Integrated Wargame and other service wargames in the future.	62	30	\$ 122,074.00
195	US Special Operations Command	Component Level	Silent Reaper Event 3	4/3/2024	4/5/2024	MacDill Air Force Base	Florida	United States of America	Supports Joint Staff requirements.	62	26	\$ 118,519.00
196	US Special Operations Command	Component Level	Warrior Care Program Annual Conference	4/9/2024	4/11/2024	Orlando	Florida	United States of America	Is a unique opportunity for personnel and entities that support the SOF wounded, Ill, and Injured warriors to come together to discuss issues pertaining to the warrior and family care.	95	233	\$ 230,600.00
197	US Special Operations Command	Component Level	SOF Logistics & Sustainment Symposium	4/8/2024	4/12/2024	MacDill Air Force Base	Florida	United States of America	SOF Logistics planners and our strategic partners will collaborate on current and emerging logistics and sustainment related topics, concepts, activities and initiatives.	62	46	\$ 169,978.00
198	US Special Operations Command	Component Level	SOCEUR Spring Commanders Conference	4/23/2024	4/26/2024	Garmisch-Partenkirchen	N/A	Germany	provides a focused forum designed to facilitate understanding, collaboration, and synchronization with Special Operations Command, Europe (SOCEUR) senior leaders and staff to establish a baseline for common understanding for Operations Force in the European Theater.	89	0	\$ 116,402.00
199	US Special Operations Command	Component Level	USSOCOM Legal Conference	4/22/2024	4/26/2024	MacDill Air Force Base	Florida	United States of America	Provides a forum and opportunity for collaboration and information sharing between legal professionals from across the SOF enterprise, the DoD, Joint Staff, COCOMS, and interagency.	75	17	\$ 156,239.00
200	US Special Operations Command	Component Level	SOF Week	5/6/2024	5/9/2024	Tampa	Florida	United States of America	US Special Operations Command (USSOCOM) shares a joint interest with General Staff Officer (GSOF) in fostering and advancing the identification, research, and development of SOF technology. This will occur through the professional exchange of information between government, industry, and academia. This will garner interest in sustaining a strong technology and industry base to meet the aforementioned end. Curated SOF Week panels will take place to discuss wholistic care of the USSOCOM Enterprise during and after service.	764	18,982	\$ 2,700,239.87
201	US Special Operations Command	Component Level	Special Operations Medical Scientific Assembly (SOMSA)	5/13/2024	5/17/2024	Raleigh	North Carolina	United States of America	SOMSA is an irreplaceable platform for medics, medical providers, and medical leadership to interact, gather lessons learned, and facilitate the exchange of ideas with civilian counterparts, international SOF partners, academia, and industry medical experts. The exposure to non-military entities enables collaboration and allows for leveraging supporting efforts in the areas of material solutions, training, funding, and research.	116	0	\$ 183,510.00
202	US Special Operations Command	Component Level	Chemical Weapons of Mass Destruction (CWMD) Integrated Process Team (IPT)	5/20/2024	5/23/2024	MacDill Air Force Base	Florida	United States of America	The purpose of the CWMD IPT is for components and Theater Special Operations Command (TSOC) to understand emerging Chemical, Biological, Radiological, and Nuclear (CBRN) threats, synchronize research, development, acquisition activities to win in CBRN contested environments, and develop capabilities to Counter Weapons of Mass Destruction.	77	35	\$ 124,816.00
203	US Special Operations Command	Component Level	SOC PAC Commanders Decision Roundtable 24-2	5/22/2024	5/23/2024	Kadena Air Base	N/A	Japan	Designated to facilitate commander level discussion on Special Operations Command Pacific (SOC PAC) mission command construct, initiative, and Line of Efforts (LOEs).	58	10	\$ 137,500.00
204	US Special Operations Command	Component Level	Procurement Collaboration and Training Summit	5/21/2024	5/23/2024	Virginia Beach	Virginia	United States of America	Considers hosting this collaboration and training summit mission critical by providing education, training and info sharing in the areas.	97	46	\$ 170,482.00

#	Component	Subcomponent	Conference Name	Start Date	End Date	City	State	Country	Mission Impact	Total Number of DoD Sponsored Attendees	Total Number of Non-DoD Sponsored Attendees	Total Conference Cost to DoD
205	US Special Operations Command	Component Level	SOCCENT Commanders Conference	7/16/2024	7/17/2024	Al Udeid Air Base	N/A	Qatar	Provides a venue for Special Operations Command Central (SOCCENT) Commander to provide initial guidance and engage in commanders dialogue face to face with subordinate commands without pulling them out of the theater during crisis. This will serve to frame to problem for force posture discussion, the potential retrograde of OIR, and the Israel crisis for the next two years.	39	31	\$ 110,515.00
206	US Special Operations Command	Component Level	Blackhat/DEFCON	8/3/2024	8/11/2024	Las Vegas	Nevada	United States of America	These back to back conferences are premier hacking industry annual events. Training classes and labs are live and taught by experts from around the globe, providing firsthand technical skill building for hacker defense. The more than 100 briefings provide dozen of open source tool demos, and the business hall is a network of thousands of InfoSec professionals and allows for in-person evaluation of security productions and solutions.	14	0	\$ 142,308.00
207	US Special Operations Command	Component Level	SOC PAC Consolidated Special Operations Campaigning Conference & Commanders Decision Roundtable	8/5/2024	8/12/2024	Camp Smith	Hawaii	United States of America	Provides essential forum for key leaders and planners from TJFSOCC Task Forces and sourcing components to assemble and collectively align future year requirements with SOF resources in Asian Pacific region.	62	80	\$ 227,187.00
208	US Special Operations Command	Component Level	Special Operations Joint National Training Capability (JNTC) Interoperability Working Group (SOJIWG) 26	9/16/2024	9/20/2024	MacDill Air Force Base	Florida	United States of America	This conference is designed to coordinate and collaborate for participation in Joint Force pre-deployment readiness training in support of GCC requirements.	94	29	\$ 176,188.18
209	US Special Operations Command	Component Level	Chemical Weapons of Mass Destruction (CWMD) Coordination Conference Senior Leader Seminar & SOF Day	9/16/2024	9/20/2024	Springfield	Virginia	United States of America	Will bring together CWMD experts from the OSD, Joint Staff, COCOMS, military services, other US Govt agencies, the intel community and select partner nations.	178	425	\$ 355,971.44
210	US Special Operations Command	Component Level	SOCEUR Commander Conference	9/24/2024	9/26/2024	Garmisch-Partenkirchen	N/A	Germany	This conference provides a focused forum designed to facilitate understanding, collaboration, and synchronization with Special Operations Command, Europe (SOCEUR) senior leaders and staff to establish a baseline for common understanding for Special Operating Forces (SOF) in the European Theater.	78	0	\$ 143,633.00
211	US Transportation Command	Component Level	NDTA-USTRANSCOM Fall Meeting 2023	10/31/2023	11/3/2023	Orlando	Florida	United States of America	Forum to discuss issues, provide training, and share information relating to transportation readiness for the Department of Defense (DOD) and other U.S. Government agencies.	679	0	\$ 1,064,332.00

Total Cost and Number of Fiscal Year 2024 DoD Conferences Reported (Component Level)		
DoD Host Organization/Component	Total Cost of DoD Conferences Reported	Total Number of DoD Conferences Reported
Secretary of Defense	\$0.00	0
Department of the Army	\$2,270,754.63	10
Department of the Air Force	\$15,288,161.90	49
Department of the Navy	\$6,605,442.99	24
National Guard Bureau	\$13,201,405.28	53
US Special Operations Command	\$6,940,523.99	25
US Southern Command	\$0.00	0
US Strategic Command	\$0.00	0
US Transportation Command	\$1,064,332.00	1
US Africa Command	\$1,262,702.97	5
US Cyber Command	\$0.00	0
US Pacific Command	\$0.00	0
US Northern Command	\$0.00	0
US Central Command	\$0.00	0
US Space Command	\$0.00	0
US European Command	\$0.00	0
Joint Chiefs of Staff	\$0.00	0
OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment)	\$4,127,593.27	7
OSD - Office of the Under Secretary of Defense (Comptroller)	\$1,427,841.11	6
OSD - Office of the Under Secretary of Defense (Intelligence and Security)	\$1,236,919.31	6
OSD - Office of the Under Secretary of Defense (Research and Engineering)	\$1,102,836.21	4
OSD - Assistant Secretary of Defense (Legislative Affairs)	\$0.00	0
OSD - Assistant to the Secretary of Defense (Public Affairs)	\$0.00	0
OSD - Assistant to the Secretary of Defense (Privacy, Civil Liberties, and Transparency)	\$0.00	0
OSD - Cost Assessment and Program Evaluation	\$0.00	0
OSD - Director, Operational Test and Evaluation	\$0.00	0
OSD - General Counsel	\$0.00	0
DoD - Office of the Inspector General	\$490,990.39	3
OSD - Office of Net Assessment	\$0.00	0
OSD - Office of the Under Secretary of Defense (Personnel and Readiness)	\$7,695,470.46	17
OSD - Office of the Under Secretary of Defense (Policy)	\$0.00	0
OSD - DoD Chief Information Officer	\$0.00	0
OSD - Chief Digital and Artificial Intelligence Office	\$313,614.00	1
OSD - Performance Improvement Officer and Director of Administration and Management	\$0.00	0
Total Cost and Number of Fiscal Year 2024 DoD Conferences Reported (Department Level)	\$63,028,588.51	211

**FISCAL YEAR 2024 DOD-HOSTED CONFERENCES WITH A TOTAL COST OF  
\$500,000 OR MORE – APPROVAL MEMORANDA**

***Conference #:*** *Component; Subcomponent; Conference Name; Start Date; End Date.*

**#34:** Department of the Air Force; Air Mobility Command; Airlift/Tanker Association;  
11/9/2023; 11/12/2023.

**#47:** Department of the Air Force; Headquarters Air Force; 2024 Central Security Service (CSS)  
Inspire; 5/14/2024; 5/16/2024.

**#55:** Department of the Army; Army Training and Doctrine Command; 2024 Maneuver  
Warfighter Conference (MWC); 9/10/2024; 9/12/2024.

**#141:** OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment); Assistant  
Secretary of Defense (Sustainment); 2023 DoD Maintenance Symposium; 12/18/2023;  
12/21/2023.

**#147:** OSD - Office of the Under Secretary of Defense (Acquisition and Sustainment); Defense  
Logistics Agency; 2024 Worldwide Energy Conference (WWEC); 4/22/2024; 4/24/2024.

**#160:** OSD - Office of the Under Secretary of Defense (Personnel and Readiness); Assistant  
Secretary of Defense for Health Affairs; Military Health System Research Symposium  
(MHSRS); 8/26/2024; 8/29/2024.

**#161:** OSD - Office of the Under Secretary of Defense (Personnel and Readiness); Assistant  
Secretary of Defense for Manpower and Reserve Affairs; 2024 DoD Financial Readiness  
Training Symposium; 5/14/2024; 5/16/2024.

**#169:** OSD - Office of the Under Secretary of Defense (Personnel and Readiness); Defense  
Health Agency; 2024 Defense Health Network (DHN) and Military Medical Treatment Facility  
(MTF) Director Course; 9/23/2024; 9/27/2024.

**#200:** US Special Operations Command; Special Operations Forces (SOF) Week; 5/6/2024;  
5/9/2024.

**#211:** US Transportation Command; National Defense Transportation Association (NDTA) and  
U.S. Transportation Command (USTRANSCOM) Fall Meeting 2023; 10/31/2023; 11/3/2023.

**# 34**





# DEPARTMENT OF THE AIR FORCE

WASHINGTON DC 20330-1000

OFFICE OF THE UNDER SECRETARY

APR 05 2023

## MEMORANDUM FOR AMC/CC

SUBJECT: Conference Attendance Approval – 2023 Airlift/Tanker Association Convention

In accordance with the Department of the Air Force (DAF) Supplement to the DoD Conference Guidance dated September 7, 2017, I have reviewed your waiver request to attend the Airlift/Tanker Association (A/TA) Convention on November 9-12, 2023, and I approve your request. This determination is based on my conclusion that this event is the most cost-effective option to share senior leader policy and vision, stimulate vital mission crosstalk, and discuss critical lessons learned, all in direct support of the National Defense Strategy and Air Force focus areas.

I approve this waiver with the following conditions and limitations:

- a. Total expenditures for participation by all DAF personnel at the A/TA Convention will not exceed \$3.0 million. If military airlift is used to transport Airmen to this event, the \$3.0 million cap will include military airlift costs.
- b. Training missions using government aircraft should not be planned or used to transport passengers unless you as the commander personally certify the training benefit of each individual mission. There is no limit to the number of passengers for a given sortie if every effort is made to optimize training from each sortie you certify.
- c. Where available, Space-Available travel will be used to the greatest extent possible.
- d. Since a substantial number of meals are provided as part of the event's registration fee, all travelers must deduct for provided meals as part of their travel claims.
- e. You will provide a post-event report to my office that includes the overall costs spent by the DAF, total number of DAF attendees, and costs attributable to training missions in government aircraft supporting attendance and flown as part of U.S. Air Force operation and maintenance flying hour program.

Please refer any questions regarding this approval to the SAF/AA Director of Staff, Mr. Scott Wheeler, who can be reached at 703-697-2717.

Kristyn E. Jones  
Performing the Duties of Under Secretary  
of the Air Force

cc:  
AF/CC  
AF/CV  
SAF/AA

**# 47**



**DEPARTMENT OF THE AIR FORCE  
WASHINGTON DC**

**OFFICE OF THE UNDER SECRETARY**

**APR 29 2024**

**MEMORANDUM FOR AF/A1**

**SUBJECT: Conference Exemption for 2024 Commanders Support Staff (CSS) "Inspire" Event**

In accordance with DoD Conference Guidance, dated June 26, 2016, and the current Air Force Supplement to DoD Conference Guidance 4.0, dated September 7, 2017, I have reviewed your request to host the 2024 CSS "Inspire" event currently scheduled for May 14-16, 2024 at Joint Base San Antonio-Randolph Taj Mahal, Fleenor Auditorium. I have determined this event meets the conference exemption criteria for formal classroom training. Specifically, this seminar is exempt in that:

- a. It is for the sole purpose of training Total Force CSS Force Support professionals on internal Department of the Air Force current and future programs affecting total force personnel and all sessions are mandatory for attendees.
- b. Over 85.5% of the event consists of classroom formal training and the remaining 14.5% consist of remarks by senior leaders and career field leadership to set the stage for the instruction to follow and to relate core concepts back to real-world applicability.
- c. The costs and facility requirements meet the minimum requirements for the seminar to be a successful event and to accommodate the anticipated 650 in-person attendees out of approximately 9,500 Total Force CSS personnel.
- d. The means of instruction will be in a classroom setting with Headquarters of the Air Force, Air Force Personnel Center, and program experts/trainers and not in a format where participants spend the day speaking with exhibitors or obtaining others' views through participation in small groups.
- e. The event allows Total Force CSS personnel to learn the programs they utilize daily, the policy behind it, future state (A1 Digital Transformation), and proper utilization of all current and future human resource systems.

While I approve this exemption, you must ensure the best use of government funds and adherence to all applicable laws and policies and their underlying spirit. Additionally, ensure only personnel with a mission-essential need to attend do so, expenses are kept to a minimum, and participation at any associated social events is limited and restrained to the greatest degree

practical to avoid the appearance of impropriety. The total expenditures for the 2024 CSS “Inspire” Event may not exceed \$760,000 and all associated actual expenses must be reported through the DoD Conference Tool within 15 days after the end of the conference. Please refer any questions regarding this approval to Mr. Patrick Tansey, SAF/AA at (703) 697-2117.

A handwritten signature in black ink, reading "Kristyn E. Jones". The signature is fluid and cursive, with the first name "Kristyn" and last name "Jones" clearly legible.

Kristyn E. Jones  
Performing the Duties of Under Secretary of  
the Air Force

**# 55**

10 MAY 2024

## MEMORANDUM FOR CG, TRADOC

SUBJECT: Approval to Sponsor the 2024 Maneuver Warfighter Conference, 9-13 September 2024, Fort Moore, Georgia

1. In accordance with TS 1 to AR 1-50 (U.S. Army Training and Doctrine Command Conference Policy), and the facts as presented to me, I have reviewed and concur with exceeding the \$100,000 cap for conferences and recommend CG approval of the Commander, Maneuver Center of Excellence's request to exceed \$100,000 in costs, and to conduct the 2024 Maneuver Warfighter Conference.
2. Background. The Commander, MCoE, requests approval to conduct the 2024 Maneuver Warfighter Conference, 9 -13 September 2024 at Fort Moore, Georgia. The 2023 conference cost \$427,061.74, while the estimated cost of this year's conference is \$437,387.80. The cost estimate for this year's event is based on 1031 attendees (242 Army-funded).
3. Discussion. Pursuant to TS 1 to AR 1-50, individual Army-hosted conferences are not to exceed \$100,000. This supplement states that "exceptions to the \$100,000 cap require DCG/CoS, TRADOC review and concurrence before action by the appropriate approval authority under the Army Conference Policy." Approval authority for exceptions is the DCG, TRADOC.
4. The memorandum has been coordinated with the TRADOC Office of the Staff Judge Advocate, who concurs in this determination.
5. Point of contact is Ms. Laurel R. Aiken, Office of the DCS, G-3/5/7, (757) 501-5813, laurel.r.aiken.civ@army.mil.



MARIA R. GERVAIS  
Lieutenant General, U.S. Army  
Deputy Commanding General/  
Chief of Staff





REPLY TO  
ATTENTION OF

**DEPARTMENT OF THE ARMY**  
HEADQUARTERS, UNITED STATES ARMY TRAINING AND DOCTRINE COMMAND  
950 JEFFERSON AVENUE  
FORT EUSTIS, VIRGINIA 23604-5700

ATTG-ZXA (800D)

10 MAY 2024

MEMORANDUM FOR Major General Curtis A. Buzzard, Commander, U.S. Army Maneuver Center of Excellence and Fort Moore, 1 Karker Street, McGinnis-Wickam Hall, Suite 6304, Fort Moore, Georgia 31905-5000

SUBJECT: Approval to Sponsor the 2024 Maneuver Warfighter Conference, 9-13 September 2024, Fort Moore, Georgia

1. References:

- a. AR 1-50, (Army Conference Policy).
- b. TS 1 to AR 1-50, (U.S. Army Training and Doctrine Command Conference Policy).
- c. MCoE (ATZB-OP), memorandum (Request Approval to Sponsor the 2024 Maneuver Warfighter Conference, 10 - 12 September 2024) 8 Mar 2024.

2. In accordance with references above, I have reviewed your request approval to sponsor the 2024 Maneuver Warfighter Conference (MWfC) to be held 10 to 12 September 2024 on Fort Moore, Georgia; travel dates are 9 and 13 September 2024. I approve attendance at this conference for 1031 attendees (242 Army-funded) at an estimated cost of \$437,387.80.

3. This approval is based on your statement in reference 1c that shows attendance at this event is demonstrably beneficial and appropriately related to attendee's official duties. "The purpose of the 2024 MWfC is to provide a comprehensive forum (active, guard, reserve, civilian, contractor, retired military, special operations, joint, and multinational) to address current and future issues affecting the warfighting capability, training, and lethality of the Maneuver Force. This forum is comprised primarily of the supported operational forces (Corps, Divisions and Brigade Combat Teams (BCT)) and the supporting institutional centers and schools, complemented with materiel, combat, and training development agencies. This is the required audience to address near, short, and long-term training and warfighting issues."

4. This approval is contingent on your continued attention to this event to ensure the best use of government funds and adherence to all applicable policies. An after-action report is required not later than 28 October 2024, uploaded to the Army Conference Reporting and Tracking Tool.

ATTG-ZXA (800D)

SUBJECT: Approval to Sponsor the 2024 Maneuver Warfighter Conference,  
9-13 September 2024, Fort Moore, Georgia

5. Point of contact is Ms. Laurel R. Aiken, Office of the DCS, G-3/5/7 (757) 501-5813,  
laurel.r.aiken.civ@army.mil.

A handwritten signature in black ink, appearing to read 'GARY M. BRITO', with a stylized, overlapping design.

GARY M. BRITO  
General, U.S. Army  
Commanding

**# 141**



ACQUISITION  
AND SUSTAINMENT

## THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3010

### MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE FOR SUSTAINMENT

SUBJECT: 2023 Department of Defense Maintenance Symposium

I have reviewed the 2023 Department of Defense (DoD) Maintenance Symposium planned for the San Diego Convention Center in San Diego, California, December 18-21, 2023. The DoD Maintenance Symposium will advance the mandates of the National Defense Strategy and Secretary Austin's priorities by enabling leaders and attendees from government, industry, and academia to engage on key issues, share approaches and initiatives underway, educate each other on best practices, and jointly develop strategies for efficient use of resources to benefit the DoD maintenance and sustainment communities.

The DoD Maintenance Symposium also presents an opportunity for associated meetings, reducing the requirement for other separate meetings. During the 2022 DoD Maintenance Symposium, the associated meetings included the DoD Weapon Systems Software Summit; Army Field Maintenance Forum; Army Materiel Support Command – Korea Combat Power Generation Center Capabilities Meeting; Marine Corps Cross Commodity Meetings; Joint Robotics Organization for Building Technologies Meeting; Annual Condition Based Maintenance Plus Meeting; Joint Intermittence Testing Working Group Meeting; Joint Technology Exchange Group Meeting; Collaborative Business Arrangements Workshop; DoD Corrosion Prevention Control Forum; and the Air Force's Tesseract, Accelerating Innovation, and Theory of Constraints Meetings. Also, Organic Industrial Base Commanders conducted their semi-annual meeting. The associated meeting opportunity is extended to all Services and Defense Agencies.

I am satisfied that exceptional circumstances exist whereby spending in excess of \$500,000 on this Symposium is the most cost-effective option to achieve its compelling purpose, and DoD attendance and expenses have been limited to the levels required to carry out the mission of the Symposium.

I therefore grant a waiver for this event to proceed in accordance with the Deputy Chief Management Officer's DoD Conference Guidance, version 4.0, dated June 26, 2016. This waiver is contingent on your continued efforts to ensure the best use of government funds and adherence with all applicable policies.

The OSD point of contact is Dr. Vic Ramdass, Deputy Assistant Secretary of Defense for Materiel Readiness, at (703) 697-7980 or vicky.s.ramdass.civ@mail.mil.

William A. LaPlante

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**# 147**



ACQUISITION  
AND SUSTAINMENT

THE UNDER SECRETARY OF DEFENSE  
3010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3010

APR 08 2024

MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE FOR SUSTAINMENT

SUBJECT: 2024 DLA Energy Worldwide Energy Conference

In accordance with DoD Conference Guidance, Version 4.0, I approve a waiver of the prohibition of incurring net expenses on a single conference more than \$500,000, and I approve Defense Logistics Agency (DLA) Energy to serve as the host of the 2024 DLA Energy Worldwide Energy Conference (WWEC). This approval is based upon my determination that exceptional circumstances exist that justify the Department's hosting the 2024 DLA Energy WWEC, and my waiver of the prohibition on spending more than \$500,000.00 on a single conference, specifically recognizing the conference's critical role in fostering innovation and maximize value for the customers.

DLA Energy WWEC brings together representatives from across the energy supply chain industry, including military partners, federal civilian agency customers, as well as current and future energy suppliers. This conference is consistent with the five lines of effort in DLA's Strategic Plan, specifically LOE 4: Modernize Acquisition and Supply Chain Management, Objective 4.1: Expand industry engagement to foster innovation and maximize value for our customers. Following a five-year gap since the last WWEC in 2019, DLA did not anticipate the number of participants to exceed all prior WWEC conferences, coupled with an unpredicted rise in travel costs, the \$500,000.00 threshold will be surpassed.

In accordance with DoD Conference Guidance, Version 4.0, I am issuing this waiver, allowing the WWEC to proceed at a cost greater than \$500,000. I have found that exceptional circumstances exist whereby this conference is the most cost-effective option to foster innovation amongst DoD's energy leaders. Additional approvals may be necessary in the future to comply with any restrictions resulting from coronavirus disease 2019 mitigation measures, including travel restrictions, in effect at the time of the event.

The DLA point of contact is Maria Brewer, DLA Conference Manager, at 571-767-1932 or email: maria.brewer@dla.mil.

William A. LaPlante

cc:  
Director, Defense Logistics Agency

**# 160**



PERSONNEL AND  
READINESS

## OFFICE OF THE UNDER SECRETARY OF DEFENSE

4000 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-4000

APR 24 2024

### MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE FOR HEALTH AFFAIRS

SUBJECT: 2024 Annual Military Health System Research Symposium Approval

In accordance with DoD Conference Guidance, Version 4.0, I approve a waiver of the prohibition on incurring net expenses in excess of \$500,000 on a single conference, and I also approve the Office of the Assistant Secretary of Defense for Health Affairs to serve as the host of the annual Military Health System Research Symposium (MHSRS) in 2024. This approval is based upon my determination that exceptional circumstances exist that justify the Department's hosting the MHSRS, specifically recognizing the number of those attending and the symposium's critical role in enhancing medical readiness; improving mission effectiveness; and fostering a collaborative environment with academia, industry, and other Government agencies to address gaps in deployment-related medical capabilities. The approval for the conference in 2024 is contingent on funds being available and on reimbursement of appropriations obligated to cover conference expenses from fees collected from conference participants pursuant to 10 U.S.C. § 2262.

The MHSRS enables the Military Health System to perform an essential function of communicating its strategic vision, while facilitating rapid, enterprise-wide dissemination of state-of-the-science information, novel evidence-based practices, and providing continuing education credits. Of equal importance, the symposium provides a venue for sharing research findings spanning combat casualty care, operational medicine, infectious diseases, and global health engagement.

This memorandum also constitutes my approval for hosting the event under the conference approval process established by the DoD Conference Guidance, Version 4.0, so that planning for the event may continue.

Ashish S. Vazirani

Performing the Duties of the Under Secretary of  
Defense for Personnel and Readiness

cc:

Director, Defense Health Agency  
Deputy Assistant Secretary of Defense  
for Health Readiness Policy and Oversight



**# 161**



PERSONNEL AND  
READINESS

**UNDER SECRETARY OF DEFENSE**  
4000 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-4000

**OCT - 6 2023**

**MEMORANDUM FOR GRIER MARTIN, PERFORMING THE DUTIES OF THE  
ASSISTANT SECRETARY OF DEFENSE FOR MANPOWER  
AND RESERVE AFFAIRS**

**SUBJECT: 2024 Department of Defense Financial Readiness Training Symposium Approval  
and Waiver**

I have reviewed the request to host the 2024 DoD Financial Readiness Training Symposium from May 14-16, 2024, in Omaha, Nebraska. This is a mission-essential training event that will provide continuing education to more than 325 of the DoD's Personal Financial Managers, who provide critical financial education and counseling to Service members and their families daily. The DoD is required by law to provide financial education and counseling through qualified professionals and DoD policy requires these individuals to maintain professional certification. Equipping these professionals with current knowledge and skills is essential to maintaining the financial well-being of the military, which in turn, is critical to Service members' personal and operational readiness.

Thus, I have determined that exceptional circumstances exist whereby spending in excess of \$500,000 on this event is a cost-effective option to achieve its unique and compelling purpose and represents a cost-savings over separate events hosted by each of the Military Departments or Military Services. I am also granting a waiver to the prohibition of incurring net expenses to the DoD greater than \$500,000 on a single conference in accordance with my authority as a Tier 1 conference approval official as set forth in the Assistant Deputy Chief Management Officer Memorandum, "Department of Defense Conference Guidance, Version 4.0," June 26, 2016.

I authorize you to proceed with the continued planning for this event. This approval is contingent on your continued efforts to ensure the best use of Government funds and adherence to all applicable policies.

Ashish S. Vazirani  
Acting

**# 169**



PERSONNEL AND  
READINESS

OFFICE OF THE UNDER SECRETARY OF DEFENSE  
4000 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-4000

JUN 27 2024

MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE FOR HEALTH AFFAIRS

SUBJECT: 2024 Defense Health Network and Military Medical Treatment Facility Director Course

In accordance with the DoD Conference Guidance, Version 4.0, June 26, 2016, I approve a waiver of the prohibition on incurring net expenses in excess of \$500,000.00 on a single conference, and I also approve the Defense Health Agency (DHA) to serve as the host of the 2024 Defense Health Network (DHN) and Military Medical Treatment Facility (MTF) Director Course. This approval is based upon my determination that exceptional circumstances exist that justify the Department's hosting the 2024 DHN and MTF Director Course, specifically recognizing the course provides a distinctive chance to standardize operations across DHNs and MTFs, creating an integrated and unified medical force that fosters camaraderie and encourages communication between leaders to ensure readiness and access to health care.

The 2024 DHN and MTF Director Course will facilitate the identification of roles, responsibilities, and organizational structures for leadership within DHNs and MTFs by bringing together DHN and MTF leadership with the DHA staff. The information provided during the course ensures leaders have access to current information relating to the Military Health System.

I authorize you to proceed with the continued planning for this event. This approval is contingent on your continued efforts to ensure the best use of Government funds and adherence to all applicable laws, regulations, and policies.

Ashish S. Vazirani  
Performing the Duties of the Under Secretary of  
Defense for Personnel and Readiness

cc:  
Director, Defense Health Agency  
Deputy Assistant Secretary of Defense  
for Health Readiness Policy and Oversight

**# 200**



**UNITED STATES SPECIAL OPERATIONS COMMAND**  
**OFFICE OF THE COMMANDER**  
7701 TAMPA POINT BLVD.  
MACDILL AIR FORCE BASE, FLORIDA 33621-5323

23 April 2024

**MEMORANDUM FOR RECORD**

**SUBJECT:** Approval to host a U.S. Special Operations Command Conference in Excess of \$500,000

**1. REFERENCES:**

- a. Deputy Chief Management Officer, Department of Defense, Conference Guidance, version 4.0, dated 26 June 2016.
- b. Office of Management and Budget Memorandum 12-12, dated 11 May 2012.
- c. Office of Management and Budget Memorandum 17-08, dated 25 November 2016.

2. In accordance with the references above, I determined Special Operations Forces (SOF) Week, 6-10 May 2024 in Tampa, Florida is the most cost-effective option to achieve a compelling purpose.

3. Hosting SOF Week provides a substantive level of return for partners, allies, the Joint Force, Industry, and Academia toward supporting the global SOF mission. Therefore, justifying the investment of time and resources. The U.S. Special Operations Command (USSOCOM) shares interest with Global SOF Foundation (GSOF) toward developing SOF technology. Furthermore, we strive to foster and advance international partnerships in identification, research, and development of SOF technology. SOF Week exist to develop a medium for the professional exchange of information between governments, industry partners, academia, and partner nation SOF representatives. The moderated SOF Week panels brings strategic thinkers and decision makers to discuss global security challenges, how building partnerships that stabilize the international order, and how collaboration with allies accelerates modernization by leveraging leading edge technology. Finally, the engagements with our partners and allies solidifies our common security goals, integrates our operational approaches to strategic challenges, and enables better integration of not only industry but also academia to solve the worlds hardest problems.

4. Federal funds will be used for necessary and appropriate purposes only. All expenses and activities will comply with Federal Travel Regulations and Federal

SOCC

SUBJECT: Approval to host a U.S. Special Operations Command conference in excess of \$500,000

Acquisition Regulations. Physical co-location is necessary to complete the mission. A virtual engagement strategy will also be offered to promote the widest availability of the conference to everyone.

5. I am satisfied with the rationale for this event and confirm it advances the USSOCOM mission. I approve of hosting the event for approximately 16,556 attendees at an estimated \$2,450,758.76.

6. All actual expenses associated with hosting the event will be reported to the USSOCOM Conference Tracking Portal no later than 15 calendar days after completion of the event.

7. An After-Action Report will be completed, and submitted to the USSOCOM Chief of Staff no later than two weeks after the conference ends.

8. Our point of contact is COL Robert L. McDonald, Military Deputy to the Acquisition Executive, SOF AT&L, 813-826-9405, Robert.L.McDonald.mil@socom.mil.



BRYAN P. FENTON  
General, U.S. Army  
Commander

**# 211**





## UNITED STATES TRANSPORTATION COMMAND

OFFICE OF THE COMMANDER  
508 SCOTT DRIVE  
SCOTT AIR FORCE BASE, ILLINOIS 62225-5357

### MEMORANDUM FOR RECORD

SUBJECT: National Defense Transportation Association (NDTA) and U.S. Transportation Command (USTRANSCOM) 2023 Fall Meeting – Approval to Co-Sponsor Conference; Waiver of DOD Cost Ceiling of \$500,000

1. Since 2013, the NDTA and USTRANSCOM have co-sponsored an annual Fall Meeting, providing a forum to discuss issues, provide training, and share information relating to transportation readiness for the Department of Defense (DOD) and other U.S. Government agencies. This event provides a strategic defense transportation and logistics overview for DOD (and especially USTRANSCOM) personnel and facilitates collaboration between industry and Government to assist industry in anticipating and meeting DOD's future requirements. Fall Meeting attendance includes a combination of Government and military personnel, along with a wide cross-section of representatives from the transportation industry, academia, and interested members of the public.
2. Demographic participation in the Fall Meeting continues to evolve and expand across a wide logistical spectrum. The Fall Meeting physical location typically is chosen in areas convenient for the community of interest. The 2023 Fall Meeting will be held at the Rosen Shingle Creek conference center and hotel, Orlando, Florida, from 31 October thru 3 November 2023. The Fall Meeting is intended as an in-person conference. This location provides the opportunity for greater participation by multiple Combatant Commands to access logisticians and defense transportation professionals from the Military Departments, the Joint Staff, the Office of the Secretary of Defense, the Defense Logistics Agency, Combatant Commands, other U.S. Government agencies, and industry representatives in support of ongoing and future operations.
3. In accordance with the DOD conference policy, I approve the 2023 Fall Meeting as a DOD conference co-sponsored with the NDTA.
  - a. By approving this conference, I certify the Fall Meeting enhances and furthers the mission of DOD and USTRANSCOM in carrying out its assigned Unified Command Plan missions.
  - b. I determine the physical co-location of DOD personnel in a conference setting is beneficial and cost-effective, after considering alternative means of delivering the relevant information, including the usage of remote collaboration tools (e.g., teleconferencing, videoconferencing, webinars, online sharing applications) and other real-time communication methods that would mitigate the need for physical co-location of DOD personnel. While the COVID-19 pandemic caused the 2020 Fall Meeting to be held as an entirely virtual event, the 2021 and 2022 Fall Meetings were held in person and in full compliance with Government and local COVID-19 mitigation measures. The 2021 and 2022 in-person events proved to be a much more effective format, ensuring mutual collaboration, and enhancing industry's ability to support pending and unanticipated logistical issues, which would not have occurred otherwise. Therefore, I approve the 2023 Fall Meeting as an in-person conference. I direct continued monitoring of the COVID-

19 pandemic throughout the 2023 Fall Meeting planning process, and participants will comply with COVID-19 related protocols, restrictions, and approval requirements in effect at the time of the Fall Meeting.

c. My Fall Meeting approval acknowledges the overarching DOD mission benefits and gives each Commander and supervisor throughout DOD the opportunity to determine the mission benefit for his or her organization.

d. As a DOD co-sponsored conference, the Fall Meeting is not considered an “outside event” and DOD or Joint Staff policy does not limit DOD senior leader attendance.

e. I determine the following five Joint Ethics Regulation requirements are satisfied:

(1) The subject matter of the 2023 Fall Meeting involves scientific, technical, and professional issues relevant to the DOD and USTRANSCOM mission sets;

(2) The purpose of co-sponsoring the Fall Meeting is to improve DOD transportation and logistics by stimulating wider interest and inquiry into technical and professional issues and innovations; increase understanding of partners, suppliers, and customers; build relationships and trust; and provide professional development and education;

(3) The USTRANSCOM Staff Judge Advocate, in his capacity as a Deputy Designated Agency Ethics Official (DDAEO), determined NDTA is a recognized professional organization, after giving due consideration to the regulatory prohibitions against preferential treatment for any Non-Federal Entity;

(4) NDTA and USTRANSCOM will develop a co-sponsorship arrangement in accordance with the requirements of Joint Ethics Regulation Section 3-206.b.; and

(5) The event is open to interested parties, and all sessions are Unclassified. No admission fee beyond what will cover the reasonable costs of sponsoring the event will be charged for attendance at the 2023 Fall Meeting.

4. I have reviewed the cost for this year’s Fall Meeting, which is estimated at \$975,000, and pursuant to the authority delegated to me under DOD Conference Guidance Version 4.0, I approve a waiver of the \$500,000 conference ceiling.

5. In the event DOD or local authorities restrict travel or large in-person gatherings due COVID-19, or conditions cause the Fall Meeting to be otherwise not feasible, I approve holding the Fall Meeting as a virtual event. While experience has shown the virtual option to be less effective, it is preferable to canceling the Fall Meeting.

6. My staff is authorized to negotiate the required co-sponsorship agreement with NDTA and to participate in planning the 2023 Fall Meeting in accordance with applicable laws and regulations. I authorize the USTRANSCOM Chief of Staff to sign the co-sponsorship agreement on my behalf. The points of contact for this memorandum will keep me and the USTRANSCOM Staff

Judge Advocate informed of all plans and costs to ensure no prohibited conference expenses are involved and the conference circumstances do not create the appearance of Government impropriety. I may withdraw my permission at any point if I consider it necessary.

7. For any questions, please contact my project officers Mr. Jonathan Svoboda, TCJ5-I, email [jonathan.l.svoboda.civ@mail.mil](mailto:jonathan.l.svoboda.civ@mail.mil), phone (618) 817-1465; and Mr. Timothy Ringdahl, TCJ5-I, email [timothy.p.ringdahl.ctr@mail.mil](mailto:timothy.p.ringdahl.ctr@mail.mil), phone (618) 817-4126.

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General, USAF

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